

SUPPORTING TABLE 1 RECONCILIATION OF IDP & BUDGET - REV		Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
		Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
						Budget R'000 E	Budget R'000 F	Budget R'000 G
Strategic Objective	Action Plan							
Sustainable Services	Water	25,305	39,651	39,651	39,651	27,960	29,845	31,742
Sustainable Services	Electricity	109,636	121,900	147,900	147,900	159,000	166,950	175,298
Sustainable Services	Sanitation	8,367	14,067	14,067	14,067	15,127	15,772	16,934
Sustainable Services	Waste Management	11,231	14,900	14,900	14,900	15,645	16,427	17,248
Sustainable Services	Health	-	-	-	-	-	-	-
Sustainable Services	Community Services	-	-	-	-	-	-	-
Infrastructure	Roads & Transport	-	-	-	-	-	-	-
Infrastructure	Cemeteries	-	-	-	-	-	-	-
Infrastructure	Housing Spatial Development and	-	-	-	-	-	-	-
Infrastructure	Municipal Infrastructure	24,396	10,800	18,000	18,000	21,000	22,050	23,153
Infrastructure	Open Space	-	-	-	-	-	-	-
Infrastructure	Public Amenities	-	-	-	-	-	-	-
Good Governance	Support Services / Fleet	-	-	-	-	-	-	-
Good Governance	Integrated Planning	-	-	-	-	-	-	-
Good Governance	Financial Management	429,321	475,570	574,576	574,576	623,650	693,715	736,526
Good Governance	Human Resources Management	-	-	-	-	-	-	-
Good Governance	Legislative Authority	-	-	-	-	-	-	-
Good Governance	Office of the Municipal Manager	-	-	-	-	-	-	-
Economic Development	Local Economic Development	-	-	-	-	-	-	-
Social Development	Parks, Sports & Recreation	-	500	500	500	550	578	607
Social Development	Public Participation	-	-	-	-	-	-	-
Safety & Security	Safety and security	-	2,000	2,000	2,000	2,000	2,100	2,205
Safety & Security	Fire & Rescue	-	-	-	-	-	-	-
Safety & Security	Disaster Management	-	-	-	-	-	-	-
Safety & Security	Security	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		608,256	679,388	811,594	811,594	864,932	947,437	1,003,713

SUPPORTING TABLE 2 RECONCILIATION OF IDP & BUDGET - OPEX		Preceding Year 2007/08	Current Year 2008/09				Medium Term Revenue and Expenditure Framework		
		Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12	
						Budget R'000 E	Budget R'000 F	Budget R'000 G	
Strategic Objective	Action Plan								
Sustainable Services	Waste Water Management	68,648	90,929	90,929	90,929	95,147	101,623	107,245	
Sustainable Services	Electricity	138,897	133,848	166,113	166,113	170,233	178,745	187,682	
Sustainable Services	Sanitation	-	-	-	-	-	-	-	
Sustainable Services	Waste Management	17,988	28,220	28,220	28,220	28,920	30,366	31,884	
Sustainable Services	Health	35	-	-	-	-	-	-	
Sustainable Services	Community	8,675	10,128	10,128	10,128	10,379	10,898	11,443	
Infrastructure	Roads & Transport	7,498	11,593	9,593	9,593	22,831	10,323	10,839	
Good Governance	Financial Management	414,706	259,394	327,112	327,112	268,002	278,042	291,944	
Good Governance	Corporate Services	-	19,602	19,602	19,602	20,088	21,092	22,147	
Good Governance	Legislative Authority	27,417	27,700	29,200	29,200	39,924	31,420	32,991	
Good Governance	Office of the Municipal Manager	-	18,750	18,750	18,750	19,215	20,176	21,185	
Environmental Management	Housing Spatial Development and Planning	54,162	15,611	15,611	15,611	21,998	16,798	17,638	
Economic Development	Local Economic Development	-	6,897	6,897	6,897	7,068	7,421	7,792	
Social Development	Parks,Sports and Recreation	13,061	15,960	15,960	15,960	16,356	17,174	18,033	
Social Development	Municipal Infrastructure	-	9,807	9,807	9,807	10,050	10,553	11,081	
Safety & Security	Public Safety & Transport	21,612	28,274	28,274	28,274	28,975	30,424	31,945	
Safety & Security	Waste Water Management(Transfer form MAP to Entity for Service charges	1,575	-	-	-	57,836	56,562	56,337	
Safety & Security	Disaster Management	-	-	-	-	-	-	-	
Safety & Security	Other	-	-	-	-	-	-	-	
TOTAL OPERATING EXPENDITURE		774,274	676,713	776,196	776,196	817,022	821,617	860,186	

SUPPORTING TABLE 3 RECONCILIATION OF IDP & BUDGET - CAPEX		Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
		Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2009/10 Budget R'000 E	Budget Year +1 2010/11 Budget R'000 F	Budget Year +2 2011/12 Budget R'000 G
Strategic Objective	Action Plan							
Sustainable Services	Waste Water Management					-	-	-
Sustainable Services	Water	7,825	2,500	2,500	2,500	9,342	11,695	15,348
Sustainable Services	Electricity		1,102	15,400	15,400	20,168	3,000	10,000
Sustainable Services	Waste Management		-	-	-	-	-	-
Sustainable Services	Health		-	-	-	-	-	-
Sustainable Services	Community		-	-	-	-	-	-
Infrastructure	Roads & Transport		-	-	-	-	-	-
Infrastructure	Cemeteries		-	-	-	-	-	-
Infrastructure	Housing Spatial Development and Planning		48,000	48,000	48,000	-	-	-
Infrastructure	Sport Stadium 2010		-	-	-	-	-	-
Infrastructure	Municipal Infrastructure	86,033	120,371	147,574	147,574	248,531	166,678	128,502
Infrastructure	Public Amenities		-	-	-	-	-	-
Good Governance	Support Services / Fleet		-	-	-	-	-	-
Good Governance	Integrated Planning		-	-	-	-	-	-
Good Governance	Financial Management		-	-	-	-	-	-
Good Governance	Human Resources Management		-	-	-	-	-	-
Good Governance	Executive and Council		-	-	-	-	-	-
Economic Development	Local Economic Development		-	-	-	-	-	-
Social Development	Health		-	-	-	-	-	-
Social Development	Culture & Sport		-	-	-	-	-	-
Social Development	Public Participation		-	-	-	-	-	-
Safety & Security	Road Safety		-	-	-	-	-	-
Safety & Security	Public Safety		-	-	-	-	-	-
Safety & Security	Fire & Rescue		-	-	-	-	-	-
Safety & Security	Disaster Management		-	-	-	-	-	-
Safety & Security	Departmental Request		-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE		93,858	171,973	213,474	213,474	278,041	181,373	153,850

SUPPORTING TABLE 4 INVESTMENT PARTICULARS BY TYPE	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget R'000 E	Budget R'000 F	Budget R'000 G
Investment Type							
Securities - National Government							
Listed Corporate Bonds	77	77	-	77	77	-	-
Deposits - Banks	81,029	82,456	-	82,456	37,700	34,200	29,800
Deposits - Public Investment Commissioners							
Deposits - Corporation for Public Deposits							
Bankers Acceptance Certificates							
Negotiable Certificate of Deposit - Banks							
Guaranteed Endowment Policies (sinking funds)	149	685	-	685			
Repurchase Agreements - Banks							
Municipal Bonds							
TOTAL INVESTMENTS	81,255	83,218	-	83,218	37,777	34,200	29,800

SUPPORTING TABLE 4a INVESTMENT PARTICULARS BY MATURITY	Period of Investment	Type of Investment	Expiry date of Investment	Monetary Value R'000	Interest to be Realised R'000
Name of Institution / Investment ID					
Momentum /087756867	15 Years	Guaranteed Endowment Policies (sinking funds)	31/12/2009	14,799	3,103
Momentum /087887109	15 Years	Guaranteed Endowment Policies (sinking funds)	01/05/2009	6,904	1,360
Momentum /087887115	15 Years	Guaranteed Endowment Policies (sinking funds)	01/05/2009	1,812	-
Momentum /087570447	15 Years	Guaranteed Endowment Policies (sinking funds)	01/07/2008	8,704	-
Momentum /088126418	15 Years	Guaranteed Endowment Policies (sinking funds)	01/07/2009	12,743	2,493
Momentum /089456260	15 Years	Guaranteed Endowment Policies (sinking funds)	01/07/2011	14,790	697
Mutual/7560376	15 Years	Guaranteed Endowment Policies (sinking funds)	01/12/2006	3,645	-
Mutual/7481893	15 Years	Guaranteed Endowment Policies (sinking funds)	2006/12/01	1,890	-
Mutual/8010226	18 Years	Guaranteed Endowment Policies (sinking funds)	01/07/2007	2,109	-
Mutual/8010223	13 Years	Guaranteed Endowment Policies (sinking funds)	2005/07/01	1,348	-
Mutual/7974326	15 Years	Guaranteed Endowment Policies (sinking funds)	01/07/2007	2,958	-
Mutual/8477284	15 Years	Guaranteed Endowment Policies (sinking funds)	01/07/2008	6,695	907
Sanlam/11690235x4	15 Years	Guaranteed Endowment Policies (sinking funds)	01/12/2010	396	21
Sanlam mon market/501189057	call	Guaranteed Endowment Policies (sinking funds)		912	103
Sanlam/11690236x2	15 Years	Guaranteed Endowment Policies (sinking funds)	2005/12/01	238	-1
Sanlam Kestell 5926 Shares 2714634354	call	Guaranteed Endowment Policies (sinking funds)		77	-
ABSA Collateral JP Botha 2054434522	12 M	Guaranteed Endowment Policies (sinking funds)		27	-
ABSA Collateral CE Barnard 2057955909	12M	Guaranteed Endowment Policies (sinking funds)		24	-
ABSA Collateral D Ghlogwane 2056895005	12M	Guaranteed Endowment Policies (sinking funds)		27	-
				80,098	8,683

SUPPORTING TABLE 5 GOVERNMENT GRANTS & SUBSIDIES - ALLOCATIONS ¹	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
		Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
	Audited Actual R'000 A				Budget R'000 E	Budget R'000 F	Budget R'000 G
<u>National Grant Allocations²</u>							
Finance Management Grant	500	500	500	500	750	1,000	1,250
Municipal System Improvement Programme Grant	734	735	735	735	735	750	790
Municipal Infrastructure Grant	59,397	76,476	76,476	76,476	126,967	149,678	128,502
Water Services Operating Subsidy Grant	42,422	18,594	18,594	18,594	14,749	10,944	7,661
Integrated National Electrification Programme (Eskom) Grant	-	1,102	15,400	15,400	4,653	-	-
Integrated National Electrification Programme (Municipal) Grant	-	-	-	-	15,515	3,000	10,000
Expanded Public Works Programme Incentive grant for Municipalities	-	-	-	-	2,383	-	-
Equitable Share	109,268	159,108	165,373	165,373	208,757	259,702	283,804
Regional Bulk Infrastructure Grant	-	20,600	20,600	20,600	23,000	17,000	-
Other grants	5,117	-	-	-	-	-	-
Sub Total - National Grant Allocations	217,438	277,115	297,678	297,678	397,509	442,074	432,007
<u>Provincial Grant Allocations²</u>							
Primary Health Care	-	-	-	-	-	-	-
Integrated Spatial Development	-	156	156	156	-	-	-
Construction of New Clinic at QwaQwa	-	-	-	-	-	-	-
Planning and surveying	-	1,667	1,667	1,667	-	-	-
Other	-	18,000	18,000	18,000	-	-	-
Sub Total - Provincial Grant Allocations	-	19,823	19,823	19,823	-	-	-
<u>Municipal Grant Allocations³</u>							
	23,660	21,117	21,117	21,117	47,040	56,595	65,214
Sub Total - Municipal Grant Allocations	-	-	-	-	-	-	-
TOTAL GRANT ALLOCATIONS	217,438	296,938	317,501	317,501	397,509	442,074	432,007

SUPPORTING TABLE 6 NEW BORROWING	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget R'000 E	Budget R'000 F	Budget R'000 G
External loan	-	48,000	-	48,000	58,000	-	-
NEW BORROWING	-	48,000	-	48,000	58,000	-	-

SUPPORTING TABLE 7 GRANT ALLOCATIONS	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget R'000 E	Budget R'000 F	Budget R'000 G
<u>Allocations to Other Municipalities¹</u> 1. 2. 3. etc							
TOTAL ALLOCATIONS TO MUNICIPALITIES							
<u>Allocations to Entities & Other External Mechanisms²</u> Water Entity 2. 3. etc		18,594 21,117	18,594 21,117	18,594 21,117	14,749 47,040	10,944 58,595	7,661 65,214
TOTAL ALLOCATIONS TO ENTITIES ETC	-	39,711	39,711	39,711	61,789	69,539	72,875
<u>Allocations to Other Organs of State³</u> 1. 2. 3. etc							
TOTAL ALLOCATIONS TO OTHER ORGANS OF STATE							
<u>Allocations to Other Organisations⁴</u> 1. 2. 3. etc							
TOTAL ALLOCATIONS TO OTHER ORGANISATIONS	-	39,711	39,711	39,711	61,789	69,539	72,875

SUPPORTING TABLE 8	Salary	Social Contributions ⁴	Allowances	Performance Bonuses	Total Package
DISCLOSURE OF SALARIES, ALLOWANCES & BENEFITS	Rand ('000) pa	Rand ('000) pa	Rand ('000) pa	Rand ('000) pa	Rand ('000) pa
<u>Councillors</u>					
Executive Mayor-855	329	75	167		571
Speaker-921	260	63	124		447
Chief Whip-933	243	60	117		420
Chairperson: Parks, Sports and Recreation Portfolio-926	258	45	117		420
Chairperson: Corporate Services Portfolio-955	258	45	117		420
Chairperson: Infrastructure Portfolio-1006	258	45	117		420
Chairperson: Development Planning and Housing Portfolio-1124	258	45	117		420
Chairperson: Finance Portfolio-935	243	60	117		420
Chairperson: Public Safety and Security Portfolio-858	243	60	117		420
Chairperson: Local Economic and Development Portfolio-864	243	60	117		420
Chairperson: Community Services Portfolio-966	243	60	117		420
Chairperson: Spatial Development and Planning-862	243	60	117		420
Chairperson: Mayoral Committee Member-963	243	60	117		420
53 Part-time Councillors	6,167	1,326	3,027		10,520
<u>Officials of the Municipality</u>					
Municipal Manager-1064	558	2	120		680
Chief Finance Officer-0827	372	96	152		620
Director Corporate Services-1285	388	2	252		642
Director Community Services-0253	341	63	148		552
Director Public Safety-0300	344	79	119		542
Director Local Economic and Development-0882	326	82	84		492
Director Development Planning and Housing-0875	311	93	73		477
Director Municipal Infrastructure-0519	357	43	123		523
Director Parks, Sports and Culture-1256	349	2	132		483
Director Spatial Development and Planning-0171	339	83	109		531
Chief Operations Officer-1265	528	2	138		668
Civil Engineer-1235	260	2	156		418
IDP Manager-1236	282	2	132		416
Manager Budget & Revenue	266	65	117		448
Expenditure Manager	266	50	103		419
Financial Management-1174	266	68	122		456
Security Manager-0230	237	65	88		390
Human Resource Manager-0244	266	84	149		499
LED Manager-896	237	68	94		399
Tourism Manager-0895	237	68	88		393
Housing Manager-0197	237	64	79		380
Information Systems Manager-1011	266	50	92		408
Senior Administrator MM Office-1007	369	2	138		509
Administrative Services Manager-1133	266	65	114		445
Senior Internal Auditor-0831	237	75	79		391
Social Nodal Facilitator-0854	237	58	79		374
Chief Town Planner-0490	237	70	57		364
Legal Advisor-1234	266	59	120		445
Manager Legal Services-1257	266	50	114		430
Chief Traffic Officer-0315	215	58	69		342
Assistant Manager Supply Chain Management -0208	215	74	73		362
Chief Fire Officer-0123	215	64	70		349
Electrical Engineer-1254	266	65	114		445
Manager Mechanical Services-1259	266	2	114		382
Manager Auxiliary & Committee-0236	237	55	40		332
H.OMG & REK.Best-0490	237	70	57		364
ADJ.H.OMG & REK.Best-0489	215	71	70		356
	-1372	237	3	46	286
	-363	237	61	15	313
	-1067	237	47	106	390
	-969	237	58	181	476
Assistant ELEKTRO.ING.-0520	215	78	79		372
<u>A Heading for Each Entity⁵</u>					
List each member of board by designation					
Chief Executive Officer (CEO)					
List each senior manager reporting to CEO by designation					
TOTAL COST OF REMUNERATION TO MUNICIPALITY	21,429	4,282	9,010		34,721

SUPPORTING TABLE 8a SUMMARY OF TOTAL SALARIES, WAGES, ALLOWANCES etc	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2009-2010	Budget Year +1 2010-2011	Budget Year +2 2011-2012
					Budget R'000 E	Budget R'000 F	Budget R'000 G
<u>Councillors (Political Office Bearers plus Other)</u>							
Basic Salaries	11,857	10,549	10,549	10,549	11,157	11,439	11,980
Pension Contributions	2,076	1,833	1,833	1,833	1,925	2,133	2,363
Medical Aid Contributions	-	292	292	292	307	341	378
Allowances	3,858	3,830	3,830	3,830	4,022	4,456	4,936
Sub Total - Councillors	17,791	16,504	16,504	16,504	17,411	18,369	19,657
<u>Senior Managers of the Municipality (s 57 of Systems Act)</u>							
Basic Salaries	4,554	4,344	4,344	4,344	4,562	5,054	5,599
Pension Contributions	184	474	474	474	498	552	612
Medical Aid Contributions	-	138	138	138	145	153	169
Allowances	790	3,723	3,723	3,723	3,910	4,332	4,799
Other	459	-	-	-	-	-	-
Performance Bonus	195	205	205	205	216	227	239
Sub Total - Senior Managers of Municipality	6,182	8,884	8,884	8,884	9,331	10,091	11,179
<u>Other Municipal Staff</u>							
Basic Salaries	64,984	78,336	78,336	78,336	83,477	82,836	81,725
Pension Contributions	4,365	13,974	13,974	13,974	14,673	16,524	18,305
Medical Aid Contributions	2,981	2,940	2,940	2,940	3,087	3,420	3,789
Allowances	4,961	278	278	278	292	324	360
Overtime	7,762	-	-	-	-	-	-
Performance Bonus (Leave Bonuses)	-	17,047	17,047	17,047	17,900	19,830	21,967
Sub Total - Other Municipal Staff	85,053	112,575	112,575	112,575	119,429	122,934	126,146
<u>Board Members of Entities</u>							
Basic Salaries							
Pension Contributions							
Medical Aid Contributions							
Allowances							
Board Fees							
Sub Total - Board Members of Entities							
<u>Senior Managers of Entities</u>							
Basic Salaries	1,706	1,814	1,814	1,814	1,953	2,148	2,363
Pension Contributions	336	357	357	357	384	422	465
Medical Aid Contributions	55	58	58	58	62	68	75
Allowances							
Performance Bonus					1,584	1,742	1,917
Sub Total - Senior Managers of Entities	2,097	2,229	2,229	2,229	3,983	4,380	4,820
<u>Other Staff of Entities</u>							
Basic Salaries	27,570	28,722	28,722	28,722	30,825	33,751	36,957
Pension Contributions	2,970	3,424	3,424	3,424	5,813	6,394	7,034
Medical Aid Contributions	1,673	1,723	1,723	1,723	3,053	3,358	3,694
Allowances	463	2,504	2,504	2,504	600	660	726
Overtime	971	1,984	1,984	1,984	2,000	2,200	2,420
Performance Bonus							
Sub Total - Other Staff of Entities	33,647	38,357	38,357	38,357	42,291	46,363	50,831
TOTAL EMPLOYEE COSTS	144,770	178,549	178,549	178,549	192,445	202,137	212,633

SUPPORTING TABLE 8b SUMMARY OF PERSONNEL NUMBERS (Full Time Equivalent)	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Audited Actual No. A	Approved Budget No. B	Adjusted Budget No. C	Full Year Forecast No. D	Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
					Budget No. E	Budget No. F	Budget No. G
<u>Municipality</u>							
Councillors (Political Office Bearers plus Other)	67	68	68	68	66	66	66
Senior Managers including Municipal Manager (s 57 of Systems Act)	10	12	12	12	10	10	10
Other Managers	9	17	17	17	32	32	32
Technical / Professional Staff	-	-	-	-	-	-	-
Other Staff (clerical, labourers etc)	835	842	842	842	810	810	810
Sub Total - Municipality	921	939	939	939	918	918	918
<u>Entities</u>							
Board Members	3	3	3	3	3	3	3
Senior Managers including CEO	3	3	3	3	3	3	3
Other Managers	12	12	12	12	12	12	12
Technical / Professional Staff	18	18	18	18	18	18	18
Other Staff (clerical, labourers etc)	268	268	268	268	268	268	268
Sub Total - Entities	304	304	304	304	304	304	304
TOTAL PERSONNEL NUMBERS							

SUPPORTING TABLE 9 MONTHLY CASH FLOWS	Budget July 2008 R'000	Budget August 2008 R'000	Budget September 2008 R'000	Budget October 2008 R'000	Budget November 2008 R'000	Budget December 2008 R'000	Budget January 2009 R'000	Budget February 2009 R'000	Budget March 2009 R'000	Budget April 2009 R'000	Budget May 2009 R'000	Budget June 2009 R'000	Budget Full Year 2009/2010 R'000	Budget Full Year 2010/2011 R'000	Budget Full Year 2011/2012 R'000
Cash Operating Receipts by Source															
Property rates	17,632	17,632	17,632	17,632	17,632	17,632	17,632	17,632	17,632	17,632	17,632	17,631	211,583	222,162	233,270
Income received by the Municipality on behalf of the Entity	3,591	3,591	3,591	3,591	3,591	3,591	3,591	3,591	3,591	3,591	3,591	3,591	43,087	45,618	48,676
Service charges - electricity	13,250	13,250	13,250	13,250	13,250	13,250	13,250	13,250	13,250	13,250	13,250	13,250	159,000	166,950	175,298
Service charges - water	2,330	2,330	2,330	2,330	2,330	2,330	2,330	2,330	2,330	2,330	2,330	2,330	27,960	29,845	31,742
Service charges - sanitation	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	15,127	15,772	16,934
Service charges - refuse	1,304	1,304	1,304	1,304	1,304	1,304	1,304	1,304	1,304	1,304	1,304	1,301	15,645	16,427	17,248
Service charges - other	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,663	80,000	84,000	88,200
Regional Service Levies - remuneration	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	46	46	46	46	46	46	46	46	46	46	46	44	550	578	607
Interest earned - external investments	750	750	750	750	750	750	750	750	750	750	750	750	9,000	9,450	9,923
Interest earned - outstanding debtors	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000	12,600	13,230
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	167	167	167	167	167	167	167	167	167	167	167	163	2,000	2,100	2,205
Licenses and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Income for agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Grants - operating	7,844	500	-	-	4,683	-	-	3,207	-	-	-	-	16,234	12,600	8,730
Grants - operating from municipality to Entity	19,345	11,167	-	17,914	-	5,467	-	7,896	-	-	-	-	61,789	69,633	73,846
Local Government Equitable Share	75,036	-	-	-	57,426	-	-	76,295	-	-	-	-	208,757	259,702	283,804
Cash Operating Receipts by Source	150,222	59,664	47,997	65,911	110,106	53,464	47,997	135,395	47,997	47,997	47,997	47,983	862,732	947,437	1,003,713
Other Cash Receipts by Source															
New Loans Raised	-	-	-	-	-	58,000	-	-	-	-	-	-	58,000	-	-
Receipts from old outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	20,000	-	-
MIG Grant	26,967	-	30,000	15,000	-	25,625	-	5,375	-	24,000	-	-	126,967	149,678	128,502
Grants - capital from other source excluding MIG	-	5,551	-	30,000	10,000	-	10,000	-	13,298	-	20,000	-	83,732	20,000	10,000
Allocation from DPLG	-	-	2,200	-	-	-	-	-	-	-	-	-	2,200	-	-
Total Cash Receipts by Source	150,222	59,664	47,997	65,911	110,106	111,464	47,997	135,395	47,997	47,997	47,997	47,983	1,153,631	1,117,115	1,142,215
Cash Operating Payments by Type															
Employee related costs	14,586	14,586	14,586	14,586	14,586	14,586	14,586	14,586	14,586	14,586	14,586	14,586	176,034	183,786	192,975
Remuneration of Councillors	1,451	1,451	1,451	1,451	1,451	1,451	1,451	1,451	1,451	1,451	1,451	1,451	17,411	18,282	19,196
Collection costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs and maintenance	3,147	3,147	3,147	3,147	3,147	3,147	3,147	3,147	3,147	3,147	3,147	3,147	50,767	39,655	41,638
Interest paid	336	336	336	336	336	336	336	336	336	336	336	336	7,246	4,232	4,443
Bulk purchases - Electricity	9,499	9,499	9,499	9,499	9,499	9,499	9,499	9,499	9,499	9,499	9,499	9,499	113,991	119,691	125,675
Bulk purchases - Water	875	875	875	875	875	875	875	875	875	875	875	875	10,496	11,021	11,572
Contracted services	3,892	3,892	3,892	3,892	3,892	3,892	3,892	3,892	3,892	3,892	3,892	3,892	48,906	49,041	51,493
Grants and subsidies paid - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid - other Entity	3,920	3,920	3,920	3,920	3,920	3,920	3,920	3,920	3,920	3,920	3,920	3,920	47,040	58,595	65,214
General Expenses	27,696	27,696	27,696	27,696	27,696	27,696	27,696	27,696	27,696	27,696	27,696	27,696	345,131	337,315	347,980
Rebate on assement Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contribution To Funds and Reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash Operating Payments by Type	65,402	65,402	65,402	65,402	65,402	65,402	65,402	65,402	65,402	65,402	65,402	65,402	817,022	821,618	860,186
Other Cash Payments by Type															
Capital Expenditure	18,672	18,672	18,672	18,672	18,672	18,672	18,672	18,672	18,672	18,672	18,672	18,672	220,041	181,373	153,850
Loans repaid	-	-	-	-	-	8,000	-	-	-	-	-	-	8,000	-	-
Etc (list each source)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	84,074	84,074	84,074	84,074	84,074	84,074	84,074	84,074	84,074	84,074	84,074	84,074	1,037,063	1,002,991	1,014,036
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	66,149	-24,409	-36,076	-18,162	26,033	27,391	-36,076	51,322	-36,076	-36,076	-36,076	-36,090	116,568	114,124	128,179

SUPPORTING TABLE 10		Annual Target
ANNUAL MEASURABLE PERFORMANCE OBJECTIVES	Unit of Measurement	2009/10
Department - Municipal Managers Office Vote: Executive and Council Budget consultation meetings held Produce municipal booklet Performance agreements and contracts signed General ward meetings per ward	No. of meetings Booklet produced in Sept No. of contracts signed on time No. of meetings	13 1 25 136
Department - Corporate Services Vote: Finance & Administration Employee reward system developed Job descriptions developed for all staff	Completed in November 905 employees	0 100%
Department - Planning and Development Vote: Planning & Development Municipal plan reviewed and published Building inspections conducted	Reviewed Annually No. of building inspections	1 1500
Department - Community Services Vote: Community & Social Services New libraries built	No. of new libraries built	0
Department - Technical Services Vote: Electricity New Electricity connections Percentage of HH that meet agreed service levels Percentage of HH that meet agreed service standards Percentage of electricity losses Employment through job creation schemes Employment through job creation schemes	No. of new electricity connections HH achieving agreed levels / total HH achieving agreed stds / total KW billed / KW used by muni No. temporary jobs created No. permanent jobs created	4000 70% 80% 35% 200 50
Vote: Water New Water connections Percentage of water losses Percentage of HH that meet agreed service levels Percentage of HH that meet agreed service standards	No. of new water connections KL Billed / KL used by muni HH achieving agreed levels / total HH achieving agreed stds / total	2000 20 95% 100%
Vote: Road Transport km of new road for prev unserved areas	No. of kilometres	100
Vote: Waster Management Percentage of HH with no rubbish disposal	No. of HH without / total HH	15%
Vote: Waste Water management Percentage of HH with no toilet provision	No. of HH without / total HH	12%
Department - Chief Finance Officer Vote: Finance & Administration Percentage of property valuations disputed Percentage of creditors payments on time	No. disputed / total No. No. Paid on Time / total No.	10% 100%

TABLE 11 CAPITAL EXPENDITURE BY CATEGORY	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year +1 2010/11	Budget Year +2 2011/12
	Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget R'000 E	Budget R'000 F	Budget R'000 G
INFRASTRUCTURE		152,320	193,821	193,821	246,185	169,678	138,502
Land and Buildings		48,000	48,000	48,000	22,000	37,634	
Roads, pavements, bridges and stormwater		17,366	41,566	41,566	71,627	20,000	12,000
Water Reservoirs and reticulation		43,652	43,652	43,652	32,822	23,456	
Car parks, bus terminals and taxi ranks		-	-	-	-	-	-
Electricity reticulation		1,102	15,400	15,400	30,168	3,000	10,000
Sewerage purification and reticulation		470	470	470	20,423	28,968	
Housing		-	-	-	-	-	-
Street lighting		-	-	-	-	-	-
Refuse sights		-	-	-	-	-	-
Bucket Eradication		22,000	22,000	22,000	35,797	31,256	12,555
Other		19,730	22,733	22,733	33,348	25,364	103,947
COMMUNITY		17,153	17,153	17,153	22,514	-	-
Establishment of parks & gardens		-	-	-	-	-	-
Sportsfields		-	-	-	8,942	-	-
Community halls		5,617	5,617	5,617	2,335	-	-
Libraries		-	-	-	-	-	-
Recreation facilities		9,298	9,298	9,298	5,674	-	-
Clinics		-	-	-	-	-	-
Museums & art galleries		-	-	-	-	-	-
Cementrie		-	-	-	2,000	-	-
Other		2,238	2,238	2,238	3,563	-	-
HERITAGE ASSETS		-	-	-	-	-	-
INVESTMENT PROPERTIES		-	-	-	-	-	-
OTHER ASSETS		2,500	2,500	2,500	9,342	11,695	15,348
Other motor vehicles		-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	-
Office equipment		2,500	2,500	2,500	9,342	11,695	15,348
Abattoirs		-	-	-	-	-	-
Markets		-	-	-	-	-	-
Airports		-	-	-	-	-	-
Security measures		-	-	-	-	-	-
Other		-	-	-	-	-	-
SPECIALISED VEHICLES		-	-	-	-	-	-
Refuse		-	-	-	-	-	-
Fire		-	-	-	-	-	-
Conservancy		-	-	-	-	-	-
Ambulances		-	-	-	-	-	-
Buses		-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE ¹	-	171,973	213,474	213,474	278,041	181,373	153,850