

MUNICIPAL BUDGET:

Financial Performance

Revenue by Major Source
Revenue by Minor Source
Operating Expenditure by Major Type
Operating Expenditure by Minor Type
Revenue by municipal vote classification
Expenditure by municipal vote classification
Revenue by Standard Classification
Expenditure by Standard Classification

Capital expenditure

Capital Expenditure by Standard Classification
Capital Expenditure by Municipal Vote - Major
Capital Expenditure by Municipal Vote - Minor
Capital funding by source

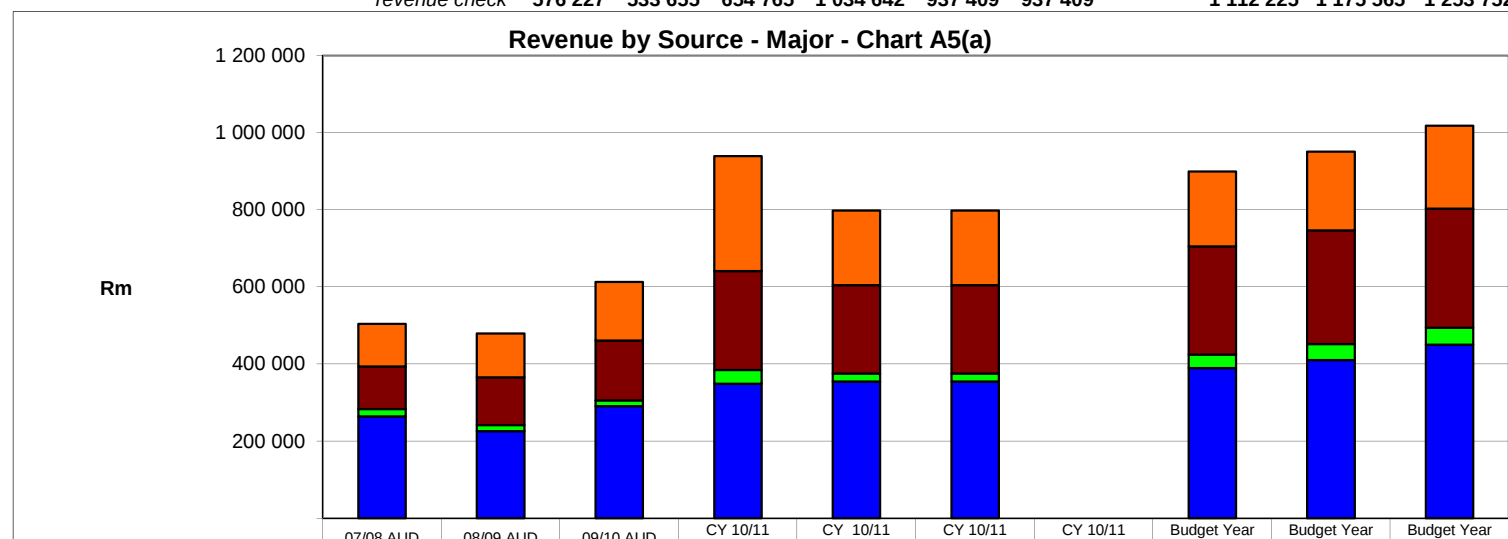
IDP

IDP Strategic Objective - Revenue
IDP Strategic Objective - Expenditure
IDP Strategic Objective - Capital Expenditure

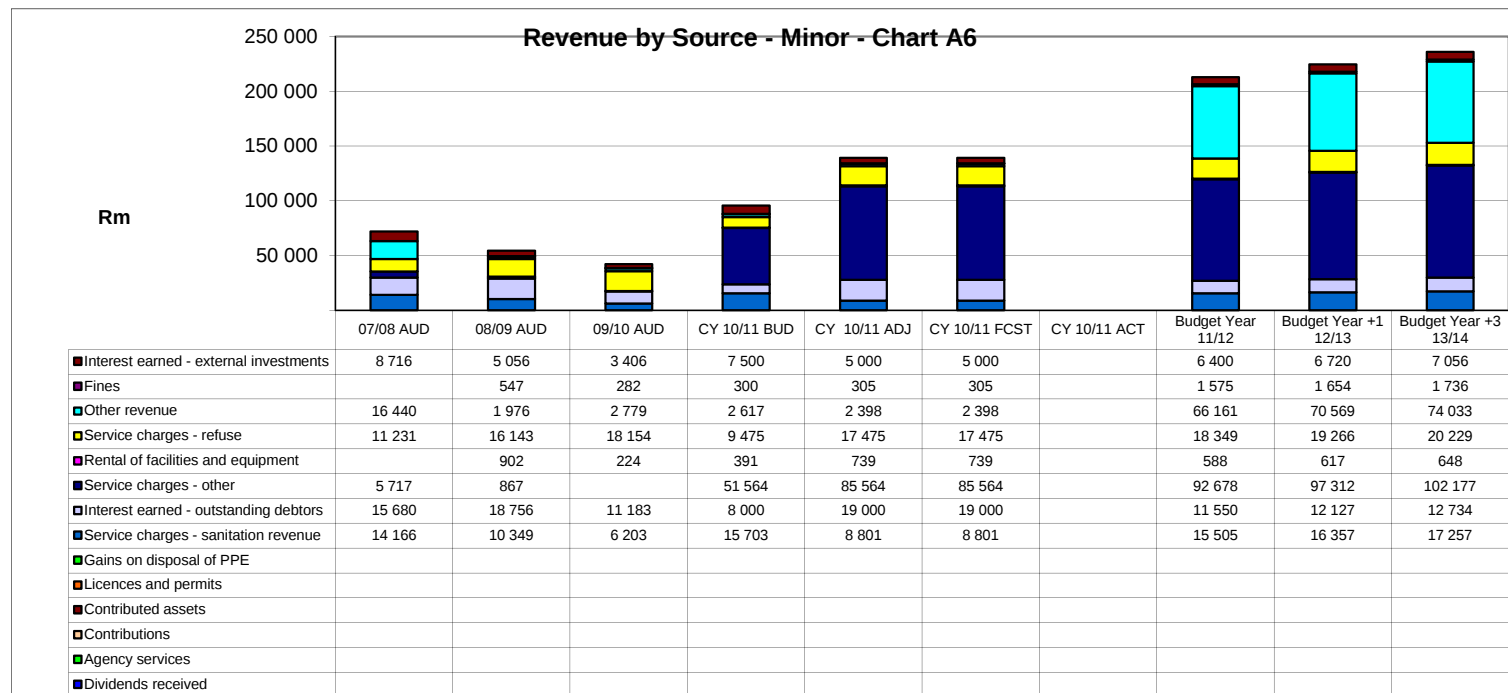
Miscellaneous

Cash flow trend
Increases in service charges
Revenue collection rates
Borrowing
Distribution losses
Borrowed capex funding
Expenditure analysis (Employee costs)
Expenditure analysis (Remuneration)
Expenditure analysis (Repairs & Maintenance)
Expenditure analysis (Finance Charges)
Expenditure analysis (Depreciation)

Revenue by Major Source (refer 'Minor' source for 'Other Revenue' allocation)	07/08 AUD	08/09 AUD	09/10 AUD	CY 10/11 BUD	CY 10/11 ADJ	CY 10/11 FCST	CY 10/11 ACT	Budget Year 11/12	Budget Year +1 12/13	Budget Year +3 13/14
Dividends received										
Agency services										
Contributions										
Contributed assets										
Licences and permits										
Gains on disposal of PPE										
Service charges - sanitation revenue	14 166	10 349	6 203	15 703	8 801	8 801		15 505	16 357	17 257
Interest earned - outstanding debtors	15 680	18 756	11 183	8 000	19 000	19 000		11 550	12 127	12 734
Service charges - other	5 717	867		51 564	85 564	85 564		92 678	97 312	102 177
Rental of facilities and equipment		902	224	391	739	739		588	617	648
Service charges - refuse	11 231	16 143	18 154	9 475	17 475	17 475		18 349	19 266	20 229
Other revenue	16 440	1 976	2 779	2 617	2 398	2 398		66 161	70 569	74 033
Fines		547	282	300	305	305		1 575	1 654	1 736
Interest earned - external investments	8 716	5 056	3 406	7 500	5 000	5 000		6 400	6 720	7 056
Transfers recognised	264 328	225 585	291 043	348 462	354 630	354 630		389 741	410 601	450 317
Service charges - water revenue	19 248	16 169	14 662	35 811	20 308	20 308		34 256	41 148	43 411
Transfers recognised - capital										
Service charges - electricity revenue	109 636	123 270	155 403	257 050	229 500	229 500		280 763	294 801	309 541
Property rates	111 066	114 035	151 425	297 768	193 689	193 689		194 660	204 393	214 612
<i>revenue check</i>	576 227	533 655	654 765	1 034 642	937 409	937 409		1 112 225	1 175 565	1 253 752

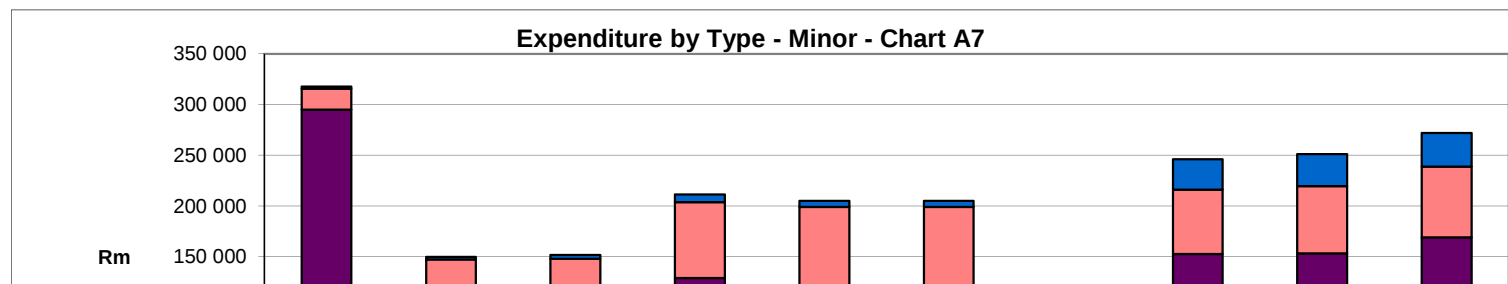
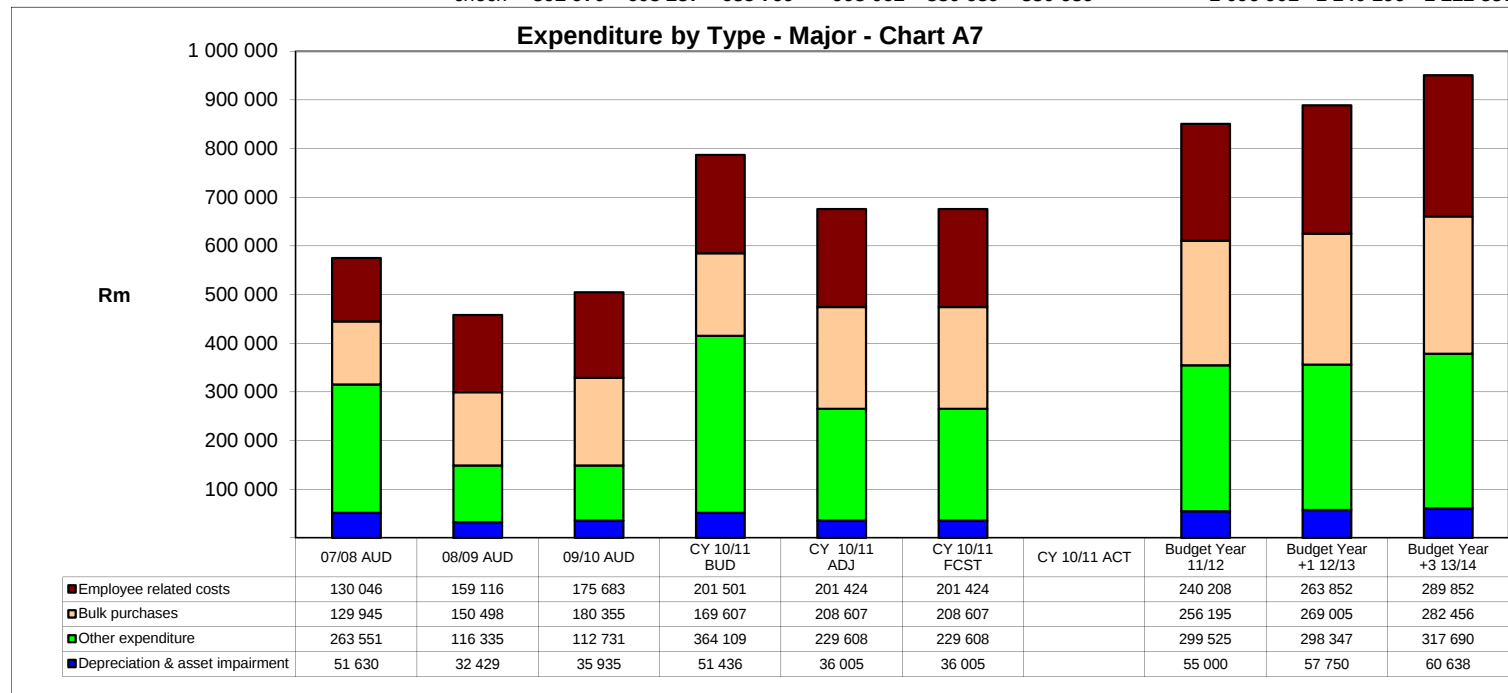


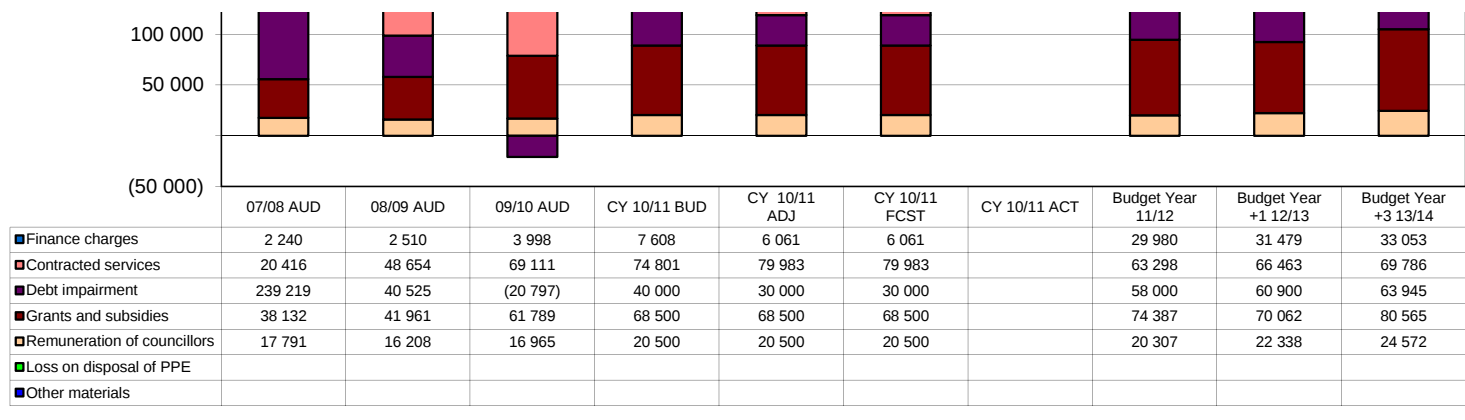
	07/08 AUD	08/09 AUD	09/10 AUD	BUD	ADJ	FCST	ACT	11/12	+1 12/13	+3 13/14
■ Property rates	111 066	114 035	151 425	297 768	193 689	193 689		194 660	204 393	214 612
■ Service charges - electricity revenue	109 636	123 270	155 403	257 050	229 500	229 500		280 763	294 801	309 541
■ Transfers recognised - capital										
■ Service charges - water revenue	19 248	16 169	14 662	35 811	20 308	20 308		34 256	41 148	43 411
■ Transfers recognised	264 328	225 585	291 043	348 462	354 630	354 630		389 741	410 601	450 317



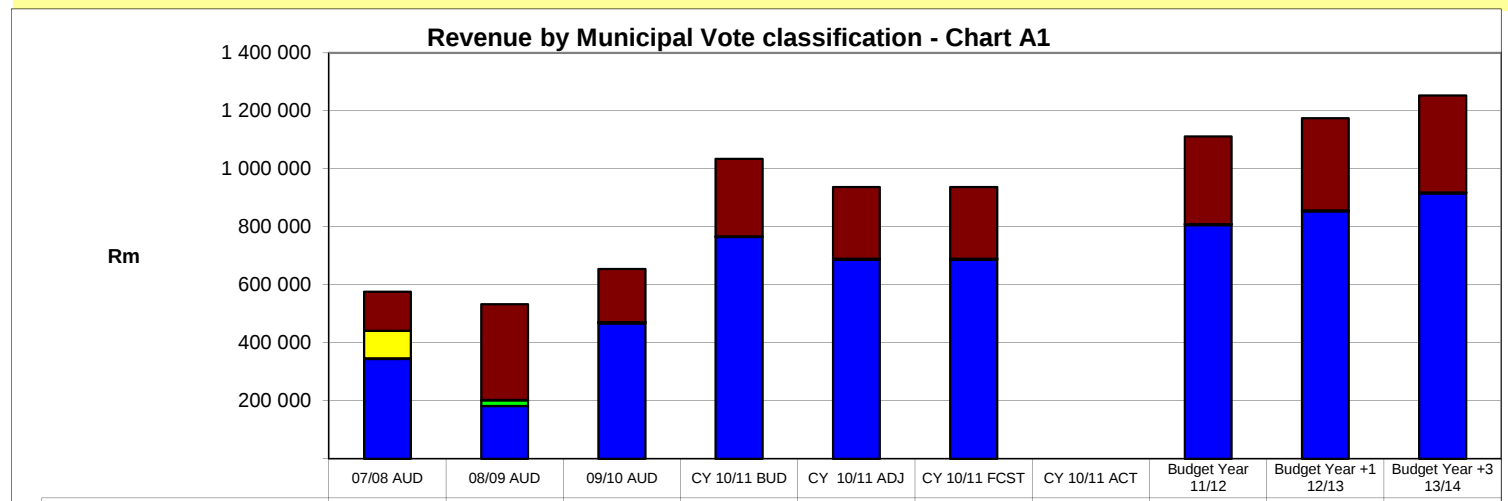
	07/08	08/09	09/10	CY 10/11	CY 10/11	CY 10/11	CY 10/11	Budget	Budget	Budget
Operating Expenditure by Major & Minor Type	AUD	AUD	AUD	BUD	ADJ	FCST	ACT	Year 11/12	Year +1 12/13	Year +3 13/14
Other materials										
Loss on disposal of PPE										
Remuneration of councillors	17 791	16 208	16 965	20 500	20 500	20 500		20 307	22 338	24 572
Grants and subsidies	38 132	41 961	61 789	68 500	68 500	68 500		74 387	70 062	80 565
Debt impairment	239 219	40 525	(20 797)	40 000	30 000	30 000		58 000	60 900	63 945
Contracted services	20 416	48 654	69 111	74 801	79 983	79 983		63 298	66 463	69 786

Finance charges	2 240	2 510	3 998	7 608	6 061	6 061	29 980	31 479	33 053
Depreciation & asset impairment	51 630	32 429	35 935	51 436	36 005	36 005	55 000	57 750	60 638
Other expenditure	263 551	116 335	112 731	364 109	229 608	229 608	299 525	298 347	317 690
Bulk purchases	129 945	150 498	180 355	169 607	208 607	208 607	256 195	269 005	282 456
Employee related costs	130 046	159 116	175 683	201 501	201 424	201 424	240 208	263 852	289 852
<i>check</i>	892 970	608 237	635 769	998 062	880 689	880 689	1 096 901	1 140 196	1 222 557



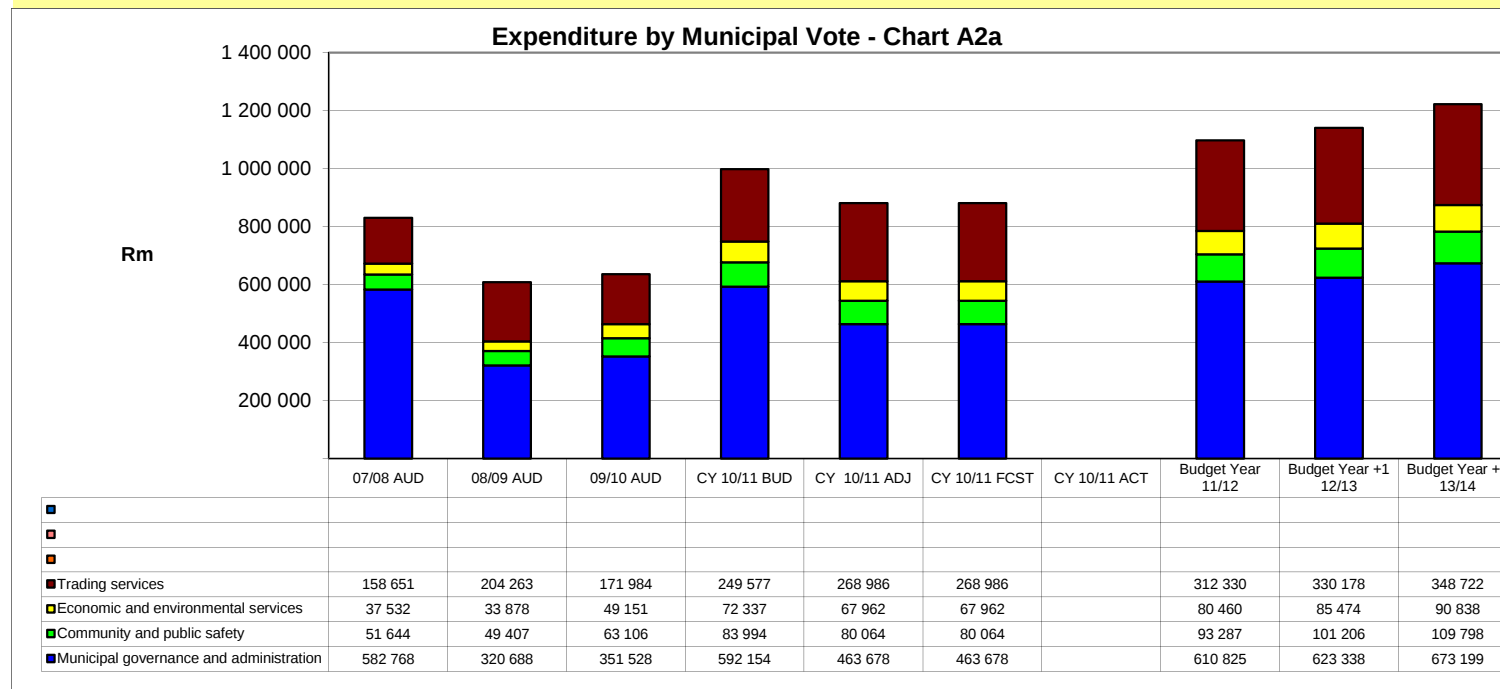


Revenue by municipal vote classification	576 227	533 656	654 765	1 034 642	937 409	937 409		1 112 225	1 175 566	1 253 753
Municipal governance and administration	344 267	182 000	467 114	765 459	687 351	687 351		806 471	853 425	915 570
Community and public safety	2 978	19 609	4 082	1 322	2 019	2 019		2 878	3 021	3 172
Economic and environmental services	94 684	1 116	395	526	409	409		395	415	435
Trading services	134 298	330 930	183 174	267 335	247 630	247 630		302 481	318 705	334 576

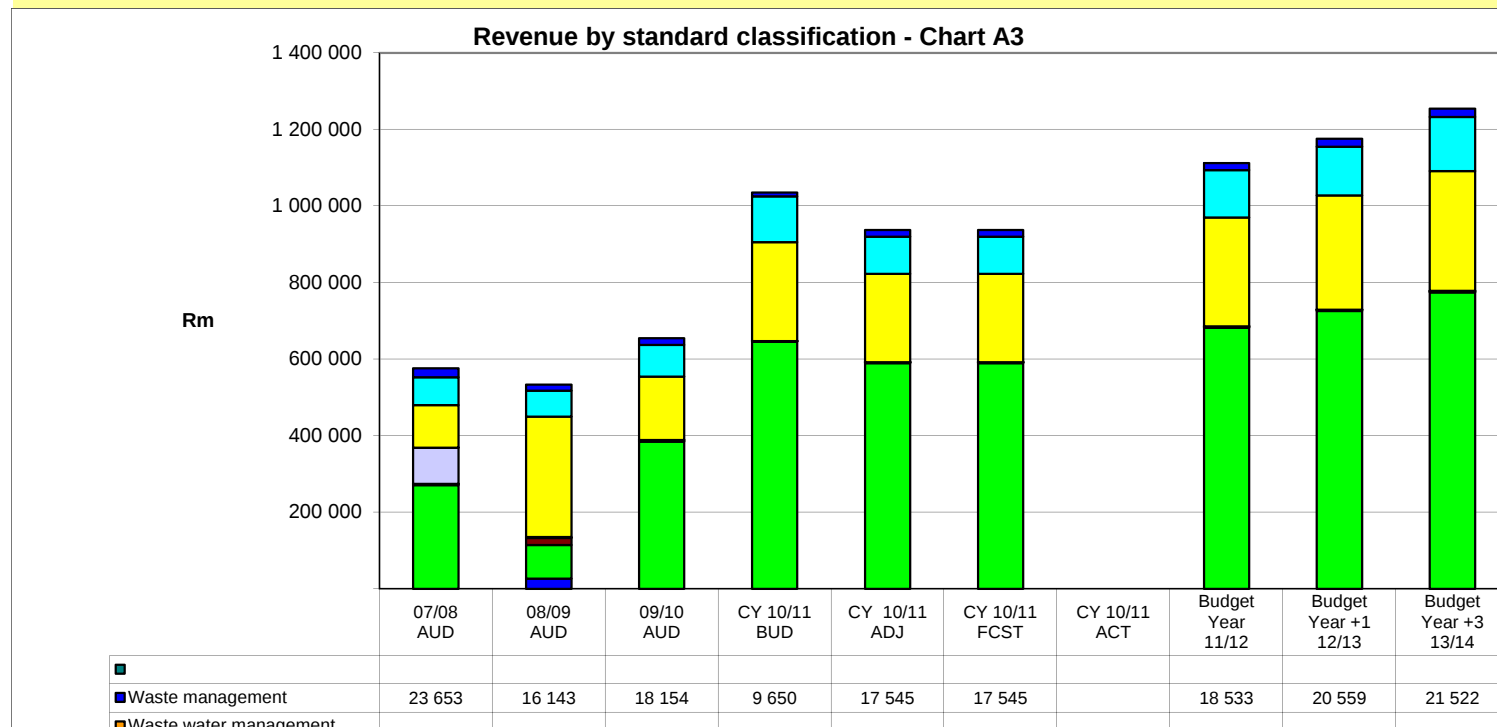


Trading services	134 298	330 930	183 174	267 335	247 630	247 630		302 481	318 705	334 576
Economic and environmental services	94 684	1 116	395	526	409	409		395	415	435
Community and public safety	2 978	19 609	4 082	1 322	2 019	2 019		2 878	3 021	3 172
Municipal governance and administration	344 267	182 000	467 114	765 459	687 351	687 351		806 471	853 425	915 570

Expenditure by municipal vote classification	830 596	608 237	635 769	998 062	880 690	880 690		1 096 901	1 140 196	1 222 557
Municipal governance and administration	582 768	320 688	351 528	592 154	463 678	463 678		610 825	623 338	673 199
Community and public safety	51 644	49 407	63 106	83 994	80 064	80 064		93 287	101 206	109 798
Economic and environmental services	37 532	33 878	49 151	72 337	67 962	67 962		80 460	85 474	90 838
Trading services	158 651	204 263	171 984	249 577	268 986	268 986		312 330	330 178	348 722



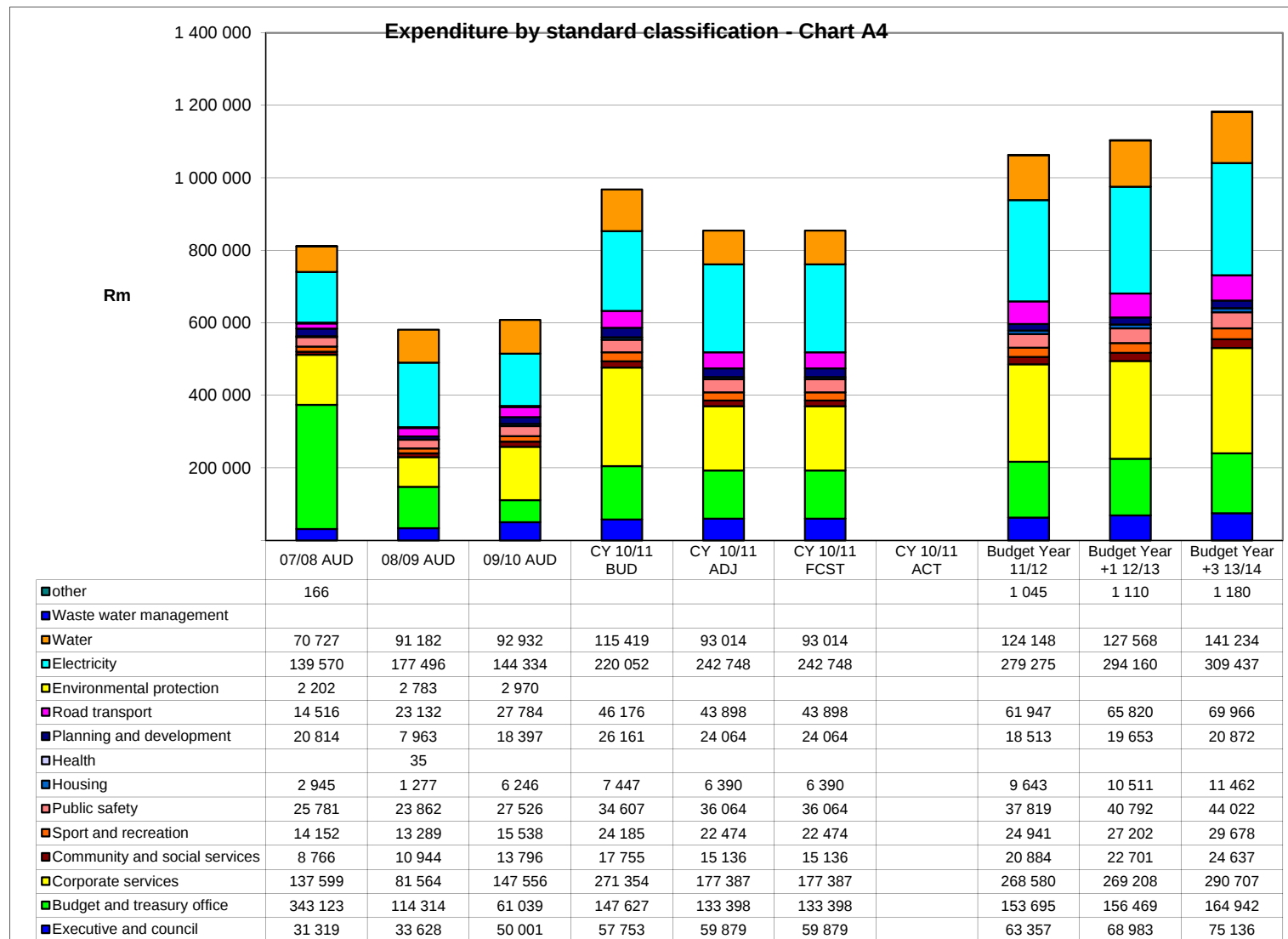
Executive and council		26 643							
Budget and treasury office	271 036	87 588	384 457	645 445	589 442	589 442	682 323	725 857	774 336
Corporate services					300	300			
Community and social services	2 064	18 071	1 615	798	1 147	1 147	1 015	1 066	1 119
Sport and recreation									
Public safety	896	1 538	2 467	522	702	702	1 861	1 954	2 051
Housing	18			2	170	170	2	2	2
Planning and development	94 478	1 116	395	276	359	359	395	415	435
Road transport	207			250	50	50			
Environmental protection									
Electricity	110 645	314 788	165 020	257 685	230 085	230 085	283 949	298 146	313 054
Water	73 231	67 769	82 657	120 014	97 609	97 609	124 148	127 568	141 234
Waste water management									
Waste management	23 653	16 143	18 154	9 650	17 545	17 545	18 533	20 559	21 522

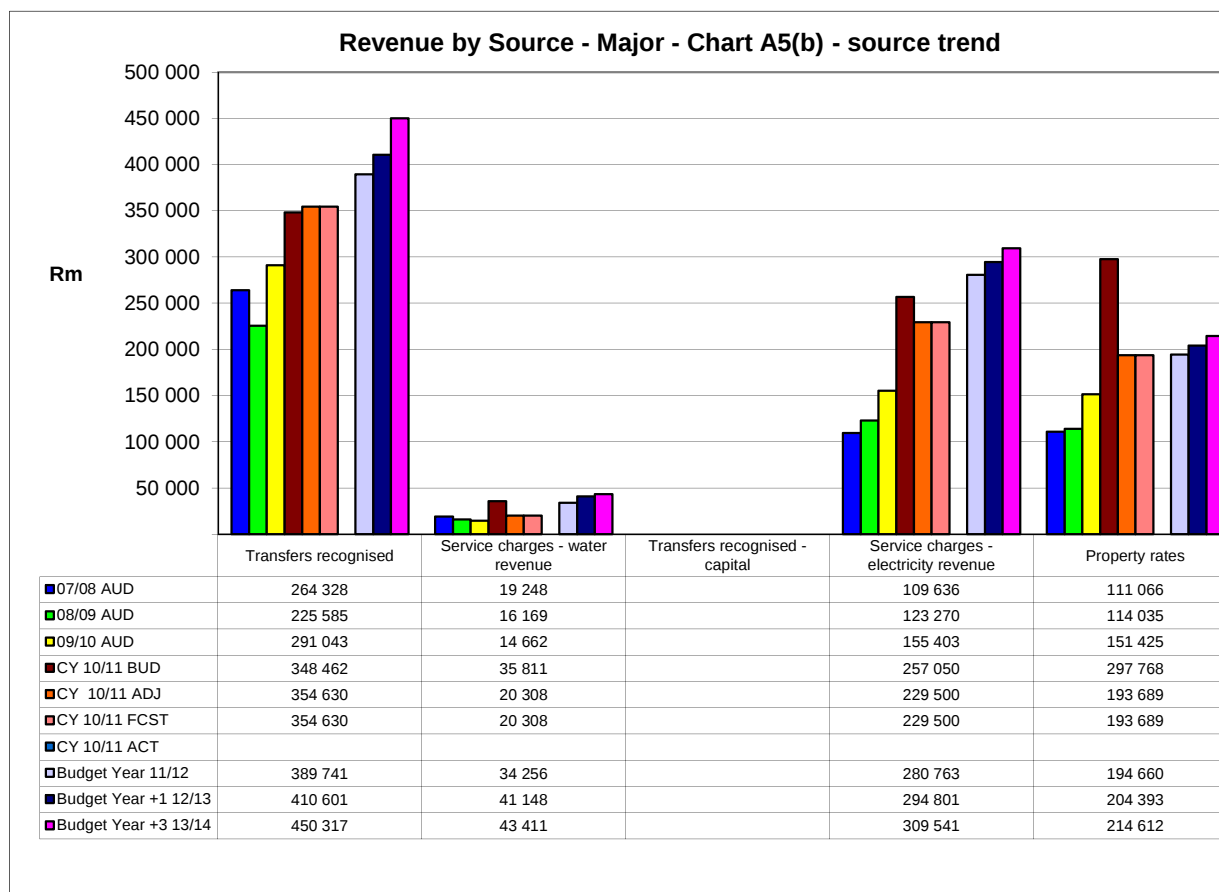


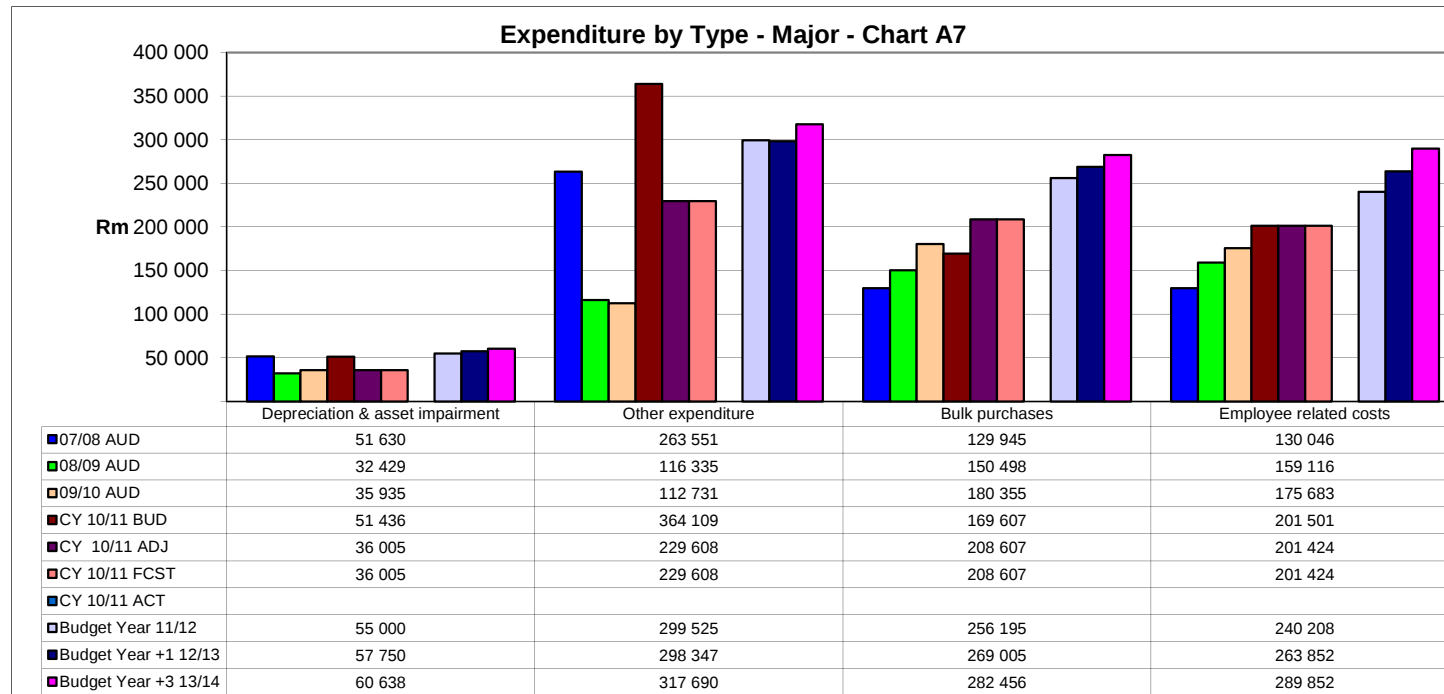
■ waste water management										
■ Water	73 231	67 769	82 657	120 014	97 609	97 609		124 148	127 568	141 234
■ Electricity	110 645	314 788	165 020	257 685	230 085	230 085		283 949	298 146	313 054
■ Environmental protection										
■ Road transport	207			250	50	50				
■ Planning and development	94 478	1 116	395	276	359	359		395	415	435
■ Housing	18			2	170	170		2	2	2
■ Public safety	896	1 538	2 467	522	702	702		1 861	1 954	2 051
■ Sport and recreation										
■ Community and social services	2 064	18 071	1 615	798	1 147	1 147		1 015	1 066	1 119
■ Corporate services					300	300				
■ Budget and treasury office	271 036	87 588	384 457	645 445	589 442	589 442		682 323	725 857	774 336
■ Executive and council		26 643								

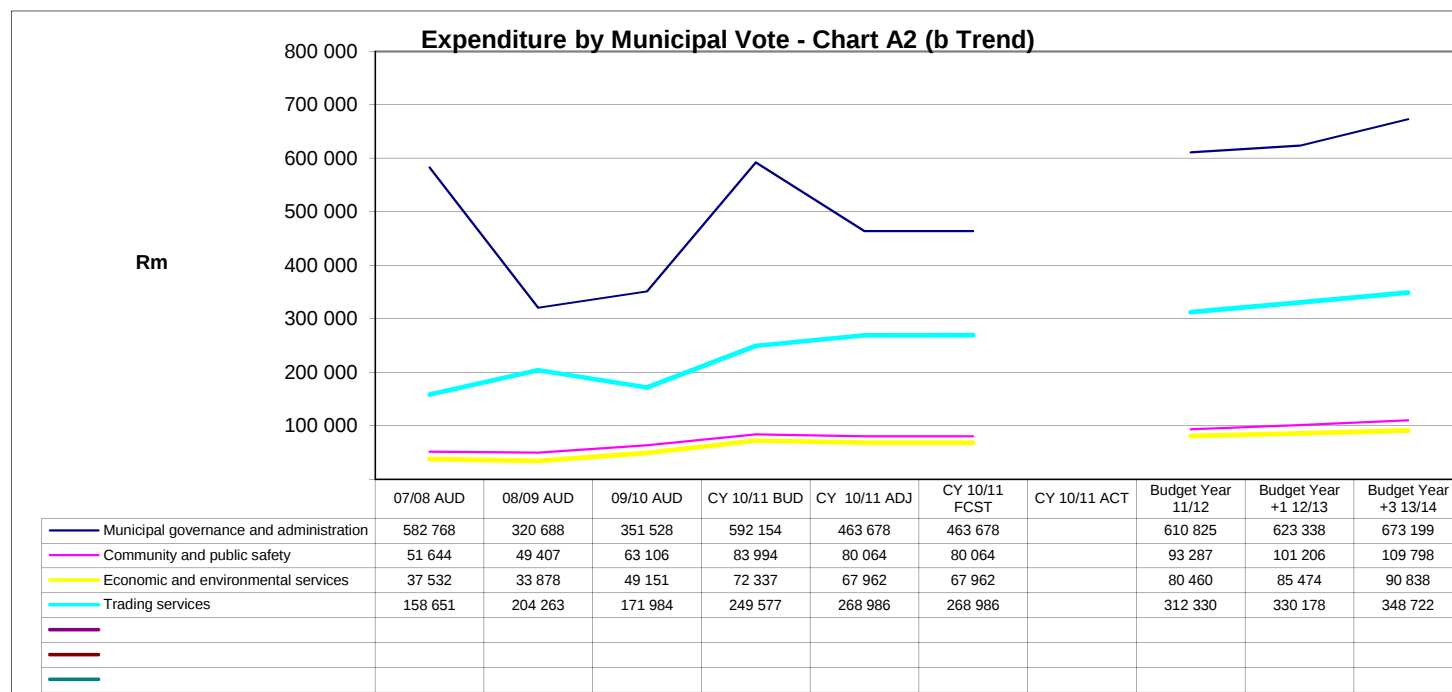
Expenditure by Standard Classification

Executive and council	31 319	33 628	50 001	57 753	59 879	59 879		63 357	68 983	75 136
Budget and treasury office	343 123	114 314	61 039	147 627	133 398	133 398		153 695	156 469	164 942
Corporate services	137 599	81 564	147 556	271 354	177 387	177 387		268 580	269 208	290 707
Community and social services	8 766	10 944	13 796	17 755	15 136	15 136		20 884	22 701	24 637
Sport and recreation	14 152	13 289	15 538	24 185	22 474	22 474		24 941	27 202	29 678
Public safety	25 781	23 862	27 526	34 607	36 064	36 064		37 819	40 792	44 022
Housing	2 945	1 277	6 246	7 447	6 390	6 390		9 643	10 511	11 462
Health		35								
Planning and development	20 814	7 963	18 397	26 161	24 064	24 064		18 513	19 653	20 872
Road transport	14 516	23 132	27 784	46 176	43 898	43 898		61 947	65 820	69 966
Environmental protection	2 202	2 783	2 970							
Electricity	139 570	177 496	144 334	220 052	242 748	242 748		279 275	294 160	309 437
Water	70 727	91 182	92 932	115 419	93 014	93 014		124 148	127 568	141 234
Waste water management										
Waste management	19 081	26 768	27 650	29 525	26 238	26 238		33 055	36 018	39 285
other	166							1 045	1 110	1 180

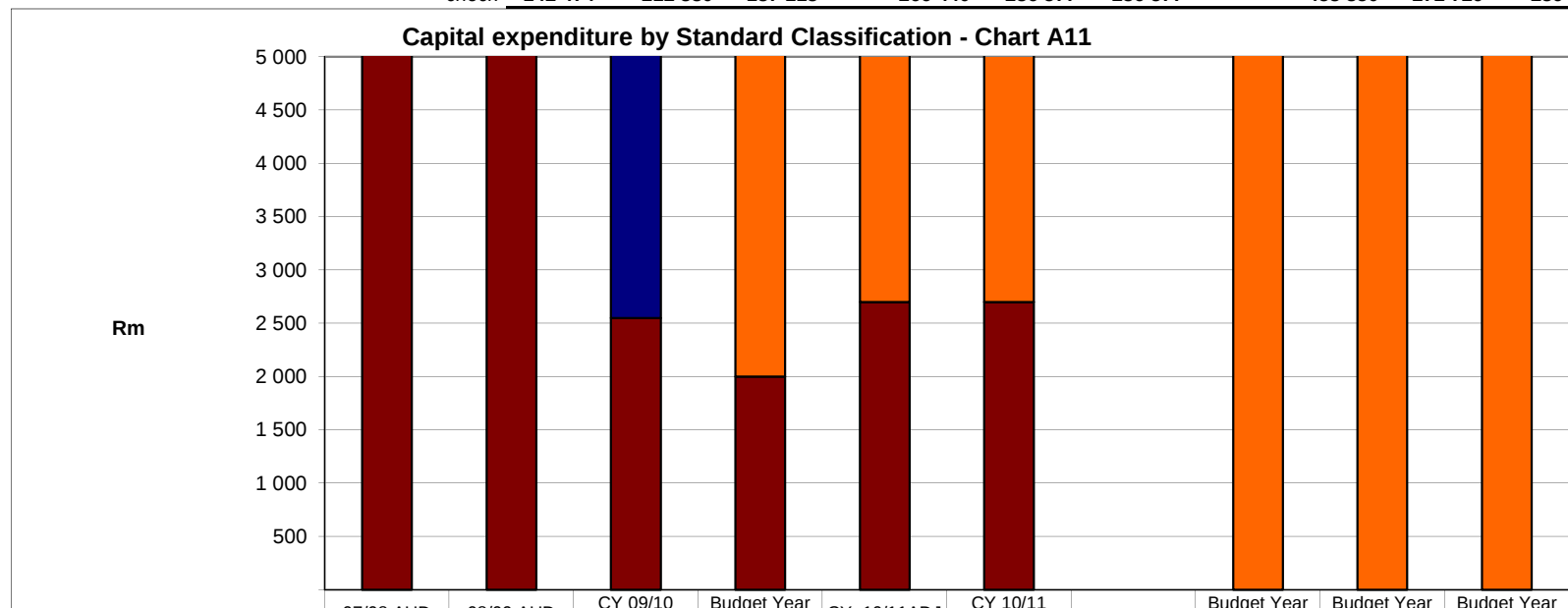








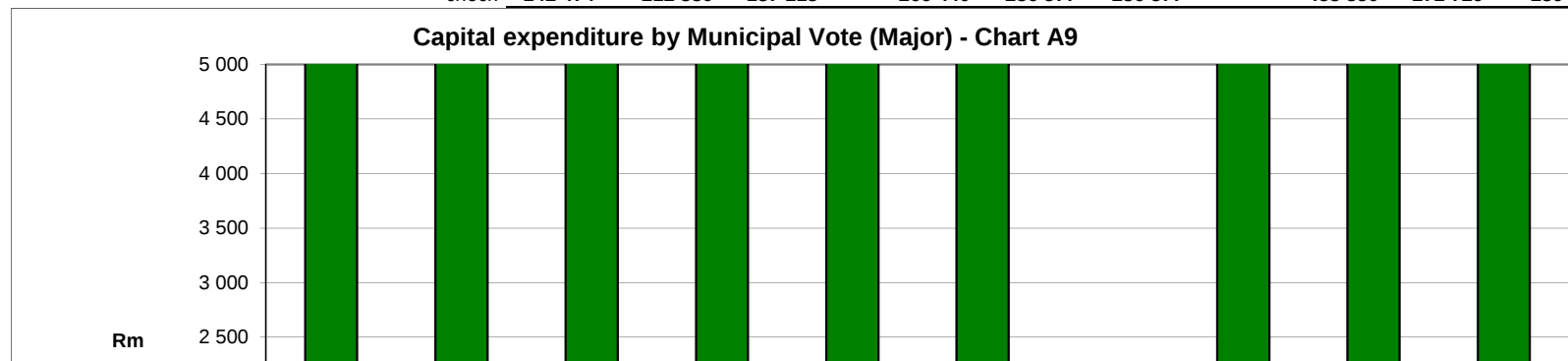
Capital Expenditure by Standard Classification	07/08 AUD	08/09 AUD	CY 09/10 BUD	Budget Year 10/11	CY 10/11ADJ	CY 10/11 FCST	Budget Year +1 11/12	Budget Year +2 12/13	Budget Year +3 13/14
Executive and council									
Budget and treasury office									
Corporate services									
Community and social services	6 733	5 151	2 549	2 000	2 700	2 700			
Sport and recreation	5 521	5 740		10 484	11 753	11 753	19 500	18 000	14 000
Public safety									
Housing	3 000				8 023	8 023			
Health	3 500	500							
Planning and development	4 000	36 000	23 171		12 844	12 844	54 400		
Road transport	15 331	33 592	123 166	87 647	83 099	83 099	98 028	76 000	59 000
Environmental protection									
Electricity	8 300	15 400	19 448	18 000	21 500	21 500	88 600	20 000	20 000
Water	25 717	34 840	16 329	102 450	89 345	89 345	110 555	65 400	58 000
Waste water management	5 815	237	2 455	33 059	48 643	48 643	77 094	82 000	77 787
Waste management									
Other	64 558	80 920		12 800	8 670	8 670	10 173	11 329	11 000
<i>check</i>	142 474	212 380	187 118	266 440	286 577	286 577	458 350	272 729	239 787



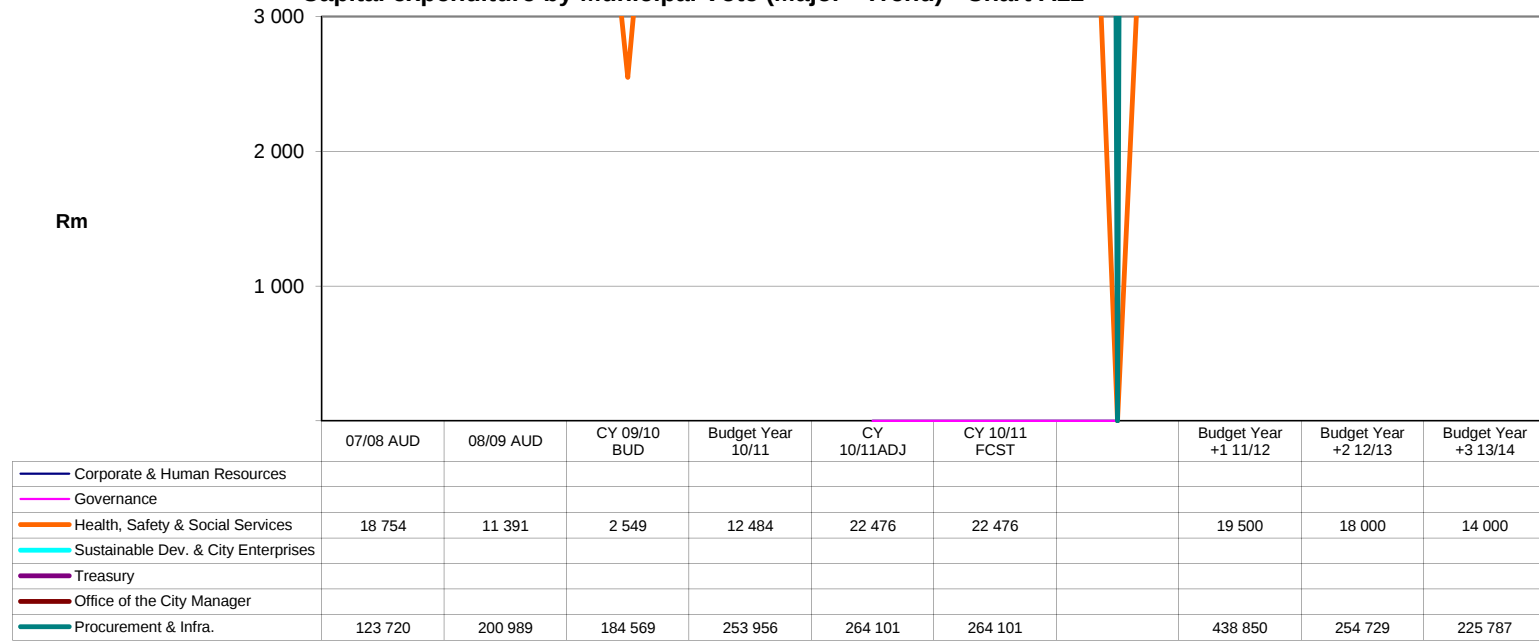
	07/08 AUD	08/09 AUD	CY 09/10 BUD	Budget Year 10/11	CY 10/11ADJ	CY 10/11 FCST		Budget Year +1 11/12	Budget Year +2 12/13	Budget Year +3 13/14
■Waste management										
■Waste water management	5 815	237	2 455	33 059	48 643	48 643		77 094	82 000	77 787
■Water	25 717	34 840	16 329	102 450	89 345	89 345		110 555	65 400	58 000
■Electricity	8 300	15 400	19 448	18 000	21 500	21 500		88 600	20 000	20 000
■Environmental protection										
■Road transport	15 331	33 592	123 166	87 647	83 099	83 099		98 028	76 000	59 000
■Planning and development	4 000	36 000	23 171		12 844	12 844		54 400		
■Health	3 500	500								
■Housing	3 000				8 023	8 023				
■Public safety										
■Sport and recreation	5 521	5 740		10 484	11 753	11 753		19 500	18 000	14 000
■Community and social services	6 733	5 151	2 549	2 000	2 700	2 700				
■Corporate services										
■Budget and treasury office										
■Executive and council										

Capital Expenditure by Municipal Vote

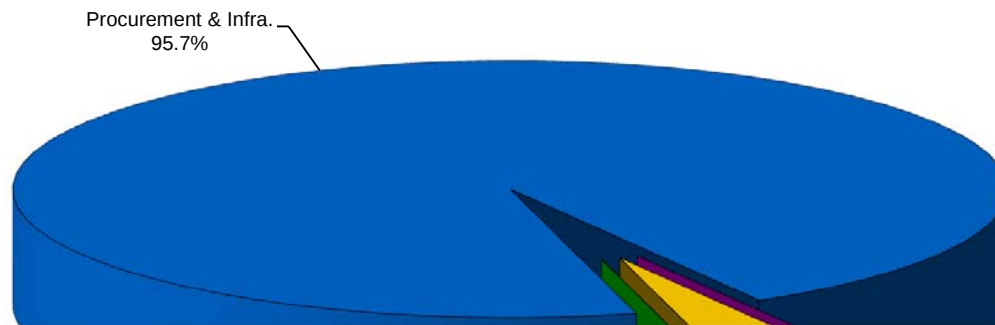
	07/08 AUD	08/09 AUD	CY 09/10 BUD	Budget Year 10/11	CY 10/11ADJ	CY 10/11 FCST	Budget Year +1 11/12	Budget Year +2 12/13	Budget Year +2 13/14
Corporate & Human Resources									
Governance									
Health, Safety & Social Services	18 754	11 391	2 549	12 484	22 476	22 476	19 500	18 000	14 000
Sustainable Dev. & City Enterprises									
Treasury									
Office of the City Manager									
Procurement & Infra.	123 720	200 989	184 569	253 956	264 101	264 101	438 850	254 729	225 787
<i>check</i>	142 474	212 380	187 118	266 440	286 577	286 577	458 350	272 729	239 787

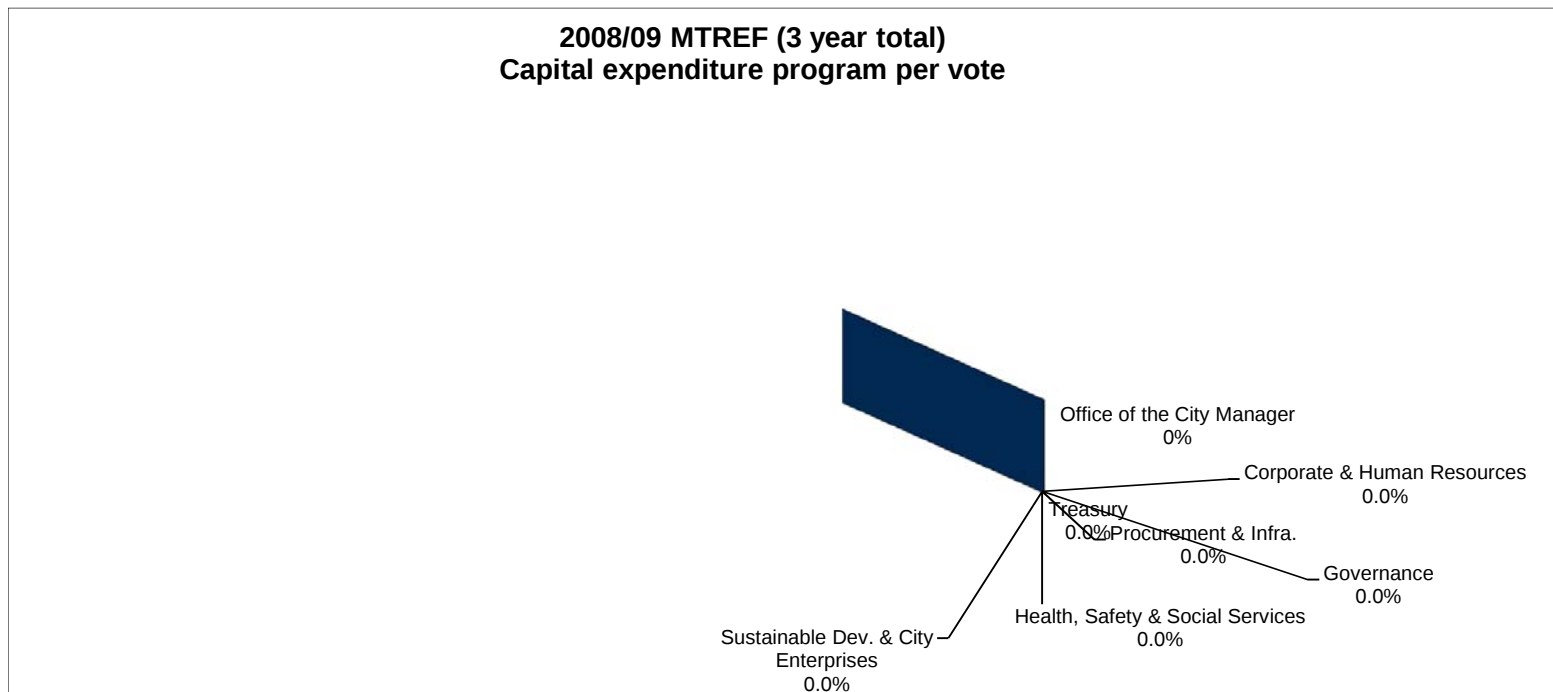
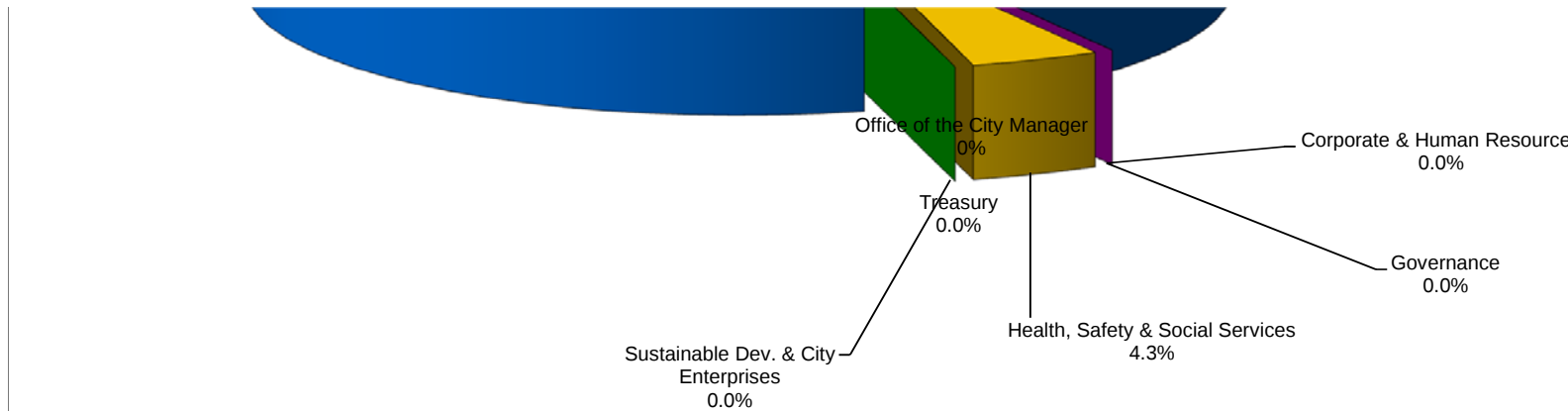


Capital expenditure by Municipal Vote (Major - Trend) - Chart A12

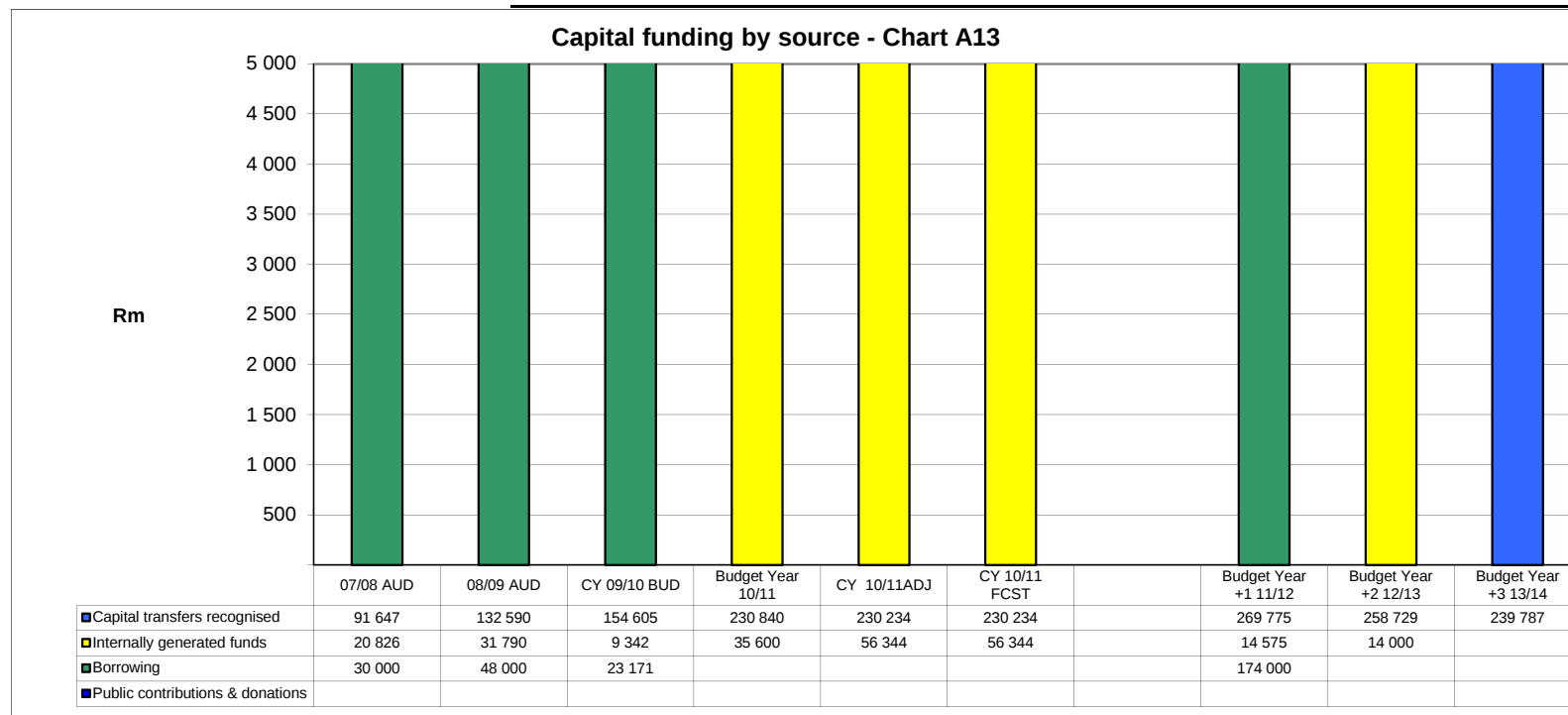


**2011/12 Budget Year
Capital expenditure program per vote**





Capital transfers recognised



IDP Strategic Objective - Revenue

06/07	07/08	08/09	CY 09/10	CY	CY 09/10	CY 09/10	Budget	Budget	Budget
AUD	AUD	AUD	BUD	09/10	FCST	ACT	Year	Year +1	Year +2
				ADJ			10/11	11/12	12/13

Embracing our Cultural Diversity
Empowering our Citizens
Sustaining the Natural and Built Environment
Good Governance
Operations and Support Services
Safe, Healthy and Secure Environment

Other objectives

Economic Development and Job Creation

Financial Viability and Sustainability

Quality Living Environment

check

IDP Strategic Objectives - Revenue - Chart A14

Rm

(1 000)

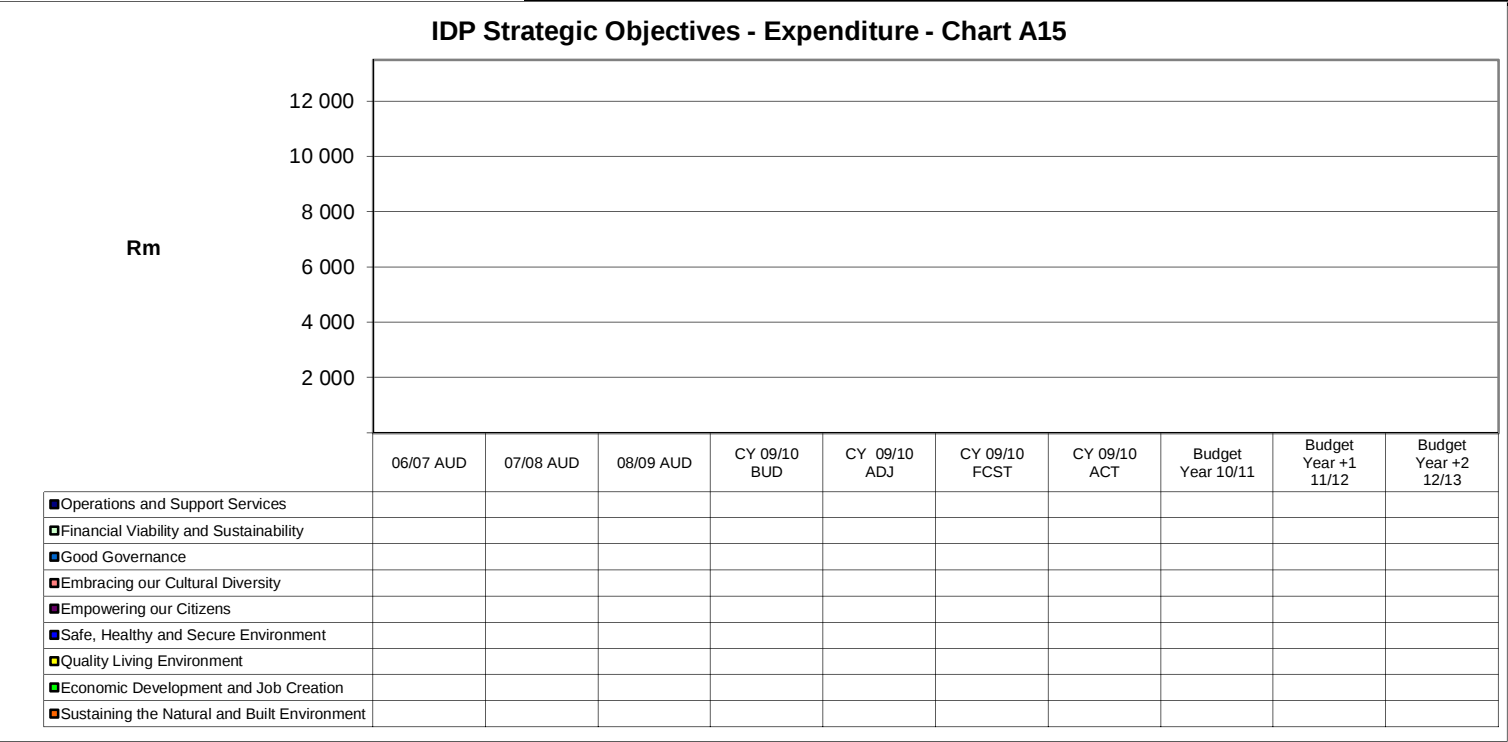
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IDP Strategic Objective - Expenditure

- Sustaining the Natural and Built Environment
- Economic Development and Job Creation
- Quality Living Environment
- Safe, Healthy and Secure Environment
- Empowering our Citizens
- Embracing our Cultural Diversity
- Good Governance
- Financial Viability and Sustainability
- Operations and Support Services

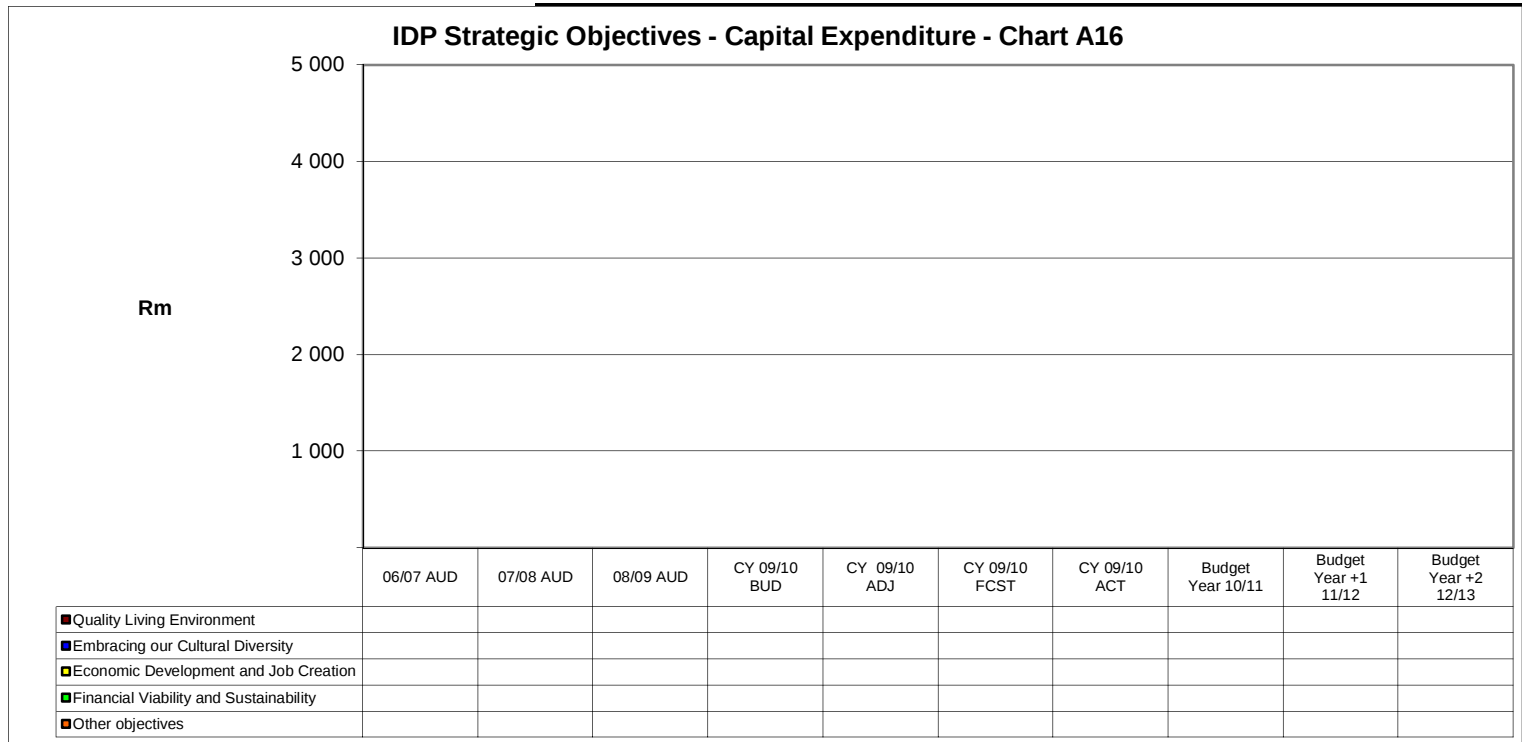
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IDP Strategic Objectives - Expenditure - Chart A15



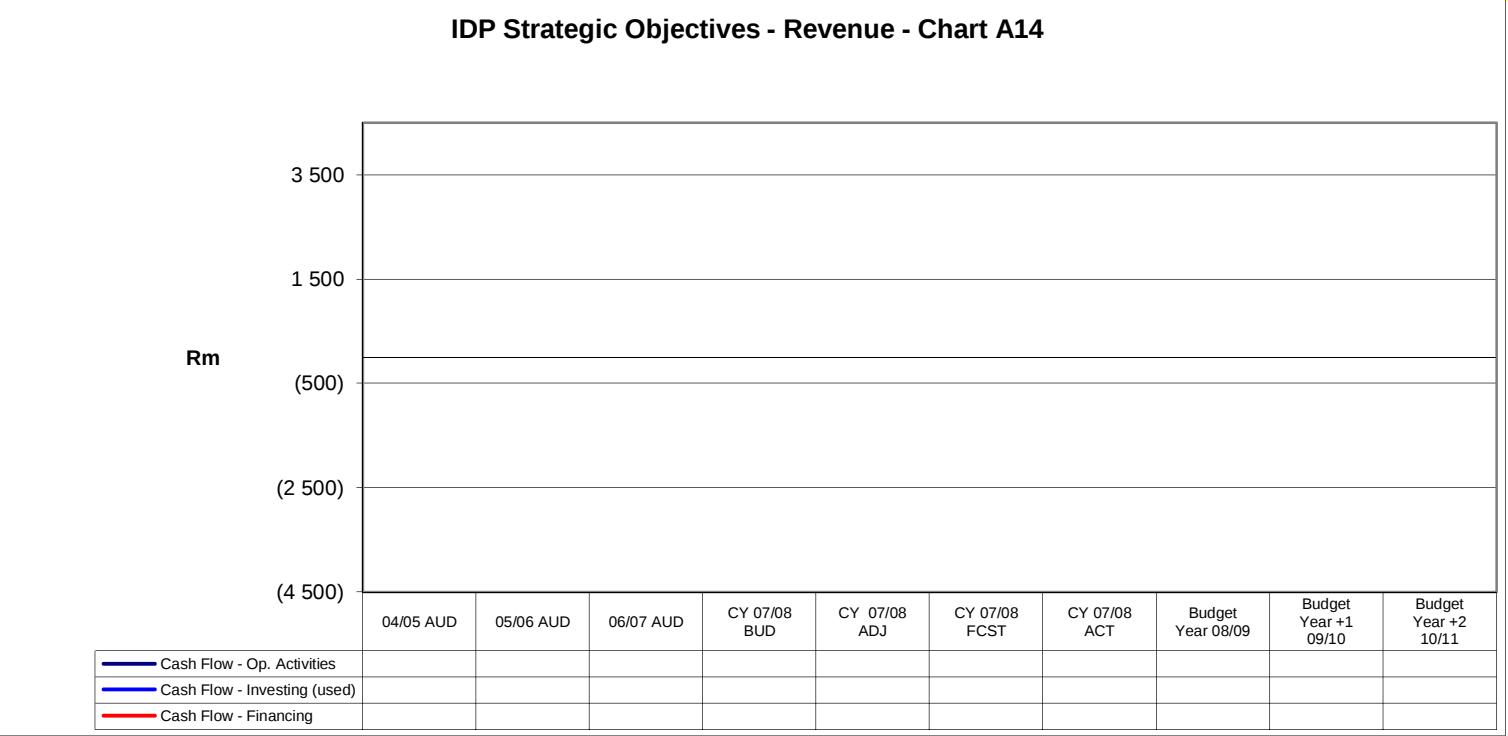
IDP Strategic Objective - Capital Expenditure

- Empowering our Citizens
- Sustaining the Natural and Built Environment



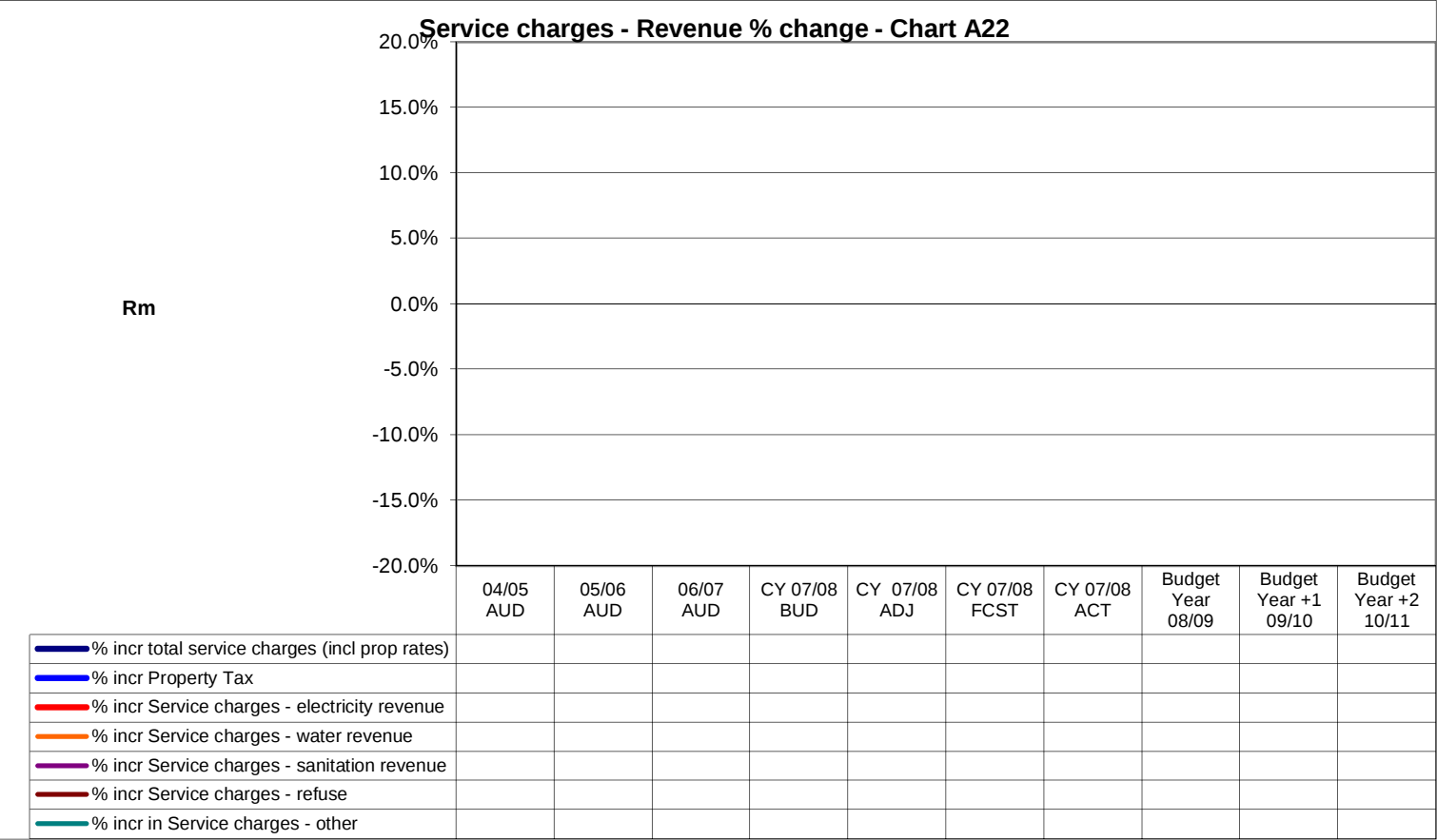
Cash flow trend

	04/05	05/06	06/07	CY 07/08	CY	CY 07/08	CY 07/08	Budget	Budget	Budget
	AUD	AUD	AUD	BUD	07/08	FCST	ACT	Year	Year +1	Year +2
					ADJ			08/09	09/10	10/11
Cash Flow - Op. Activities										
Cash Flow - Investing (used)										
Cash Flow - Financing										



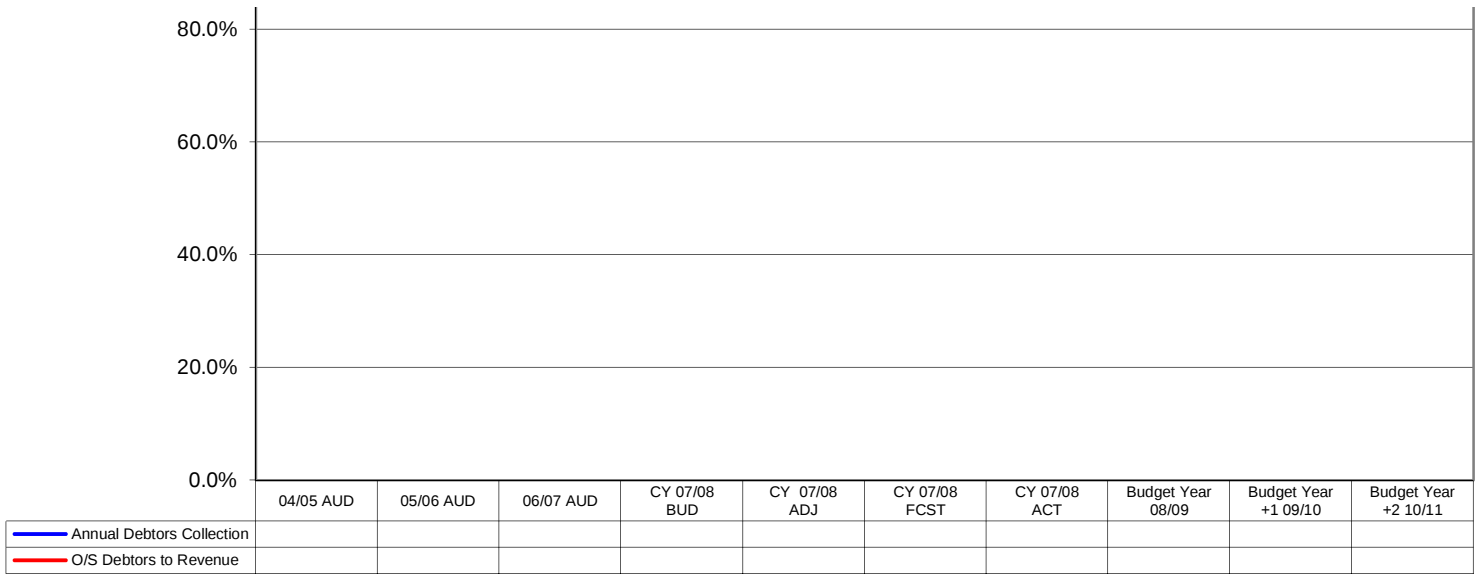
Increases in service charges

% incr total service charges (incl prop rates)	Need to define base in 'guidelines'
% incr Property Tax	
% incr Service charges - electricity revenue	
% incr Service charges - water revenue	
% incr Service charges - sanitation revenue	
% incr Service charges - refuse	
% incr in Service charges - other	

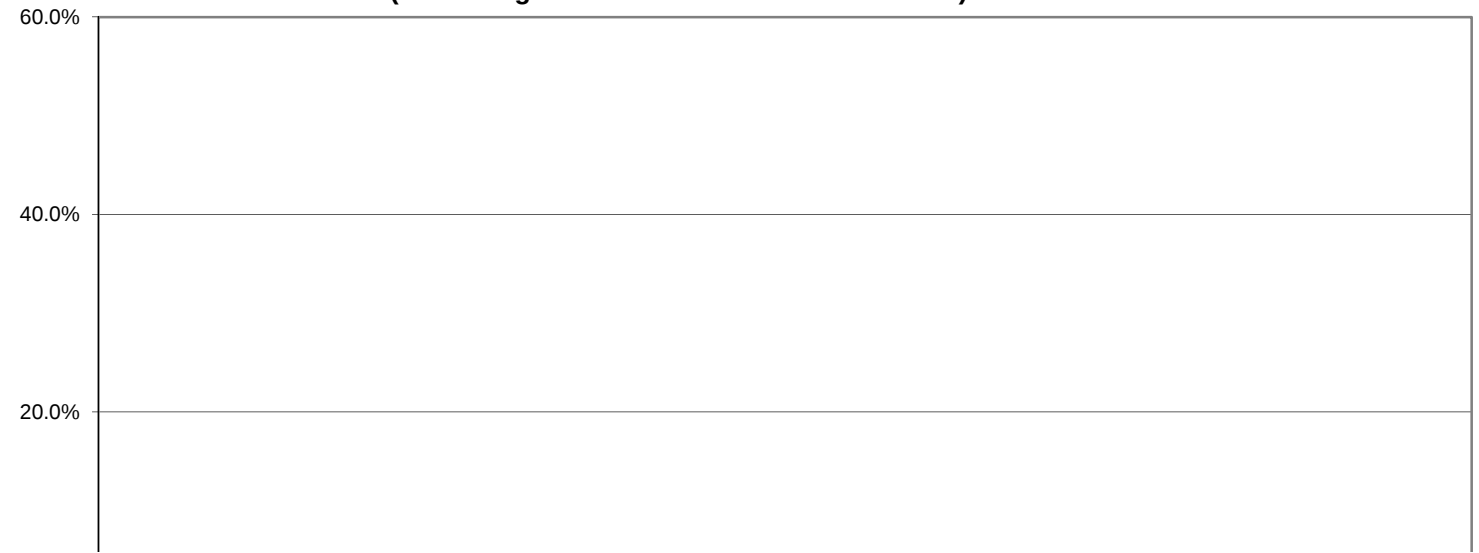


Debt
Borrowing
Annual Debtors Collection
O/S Debtors to Revenue





Debt (borrowing as a % of total revenue collection) - Chart A17

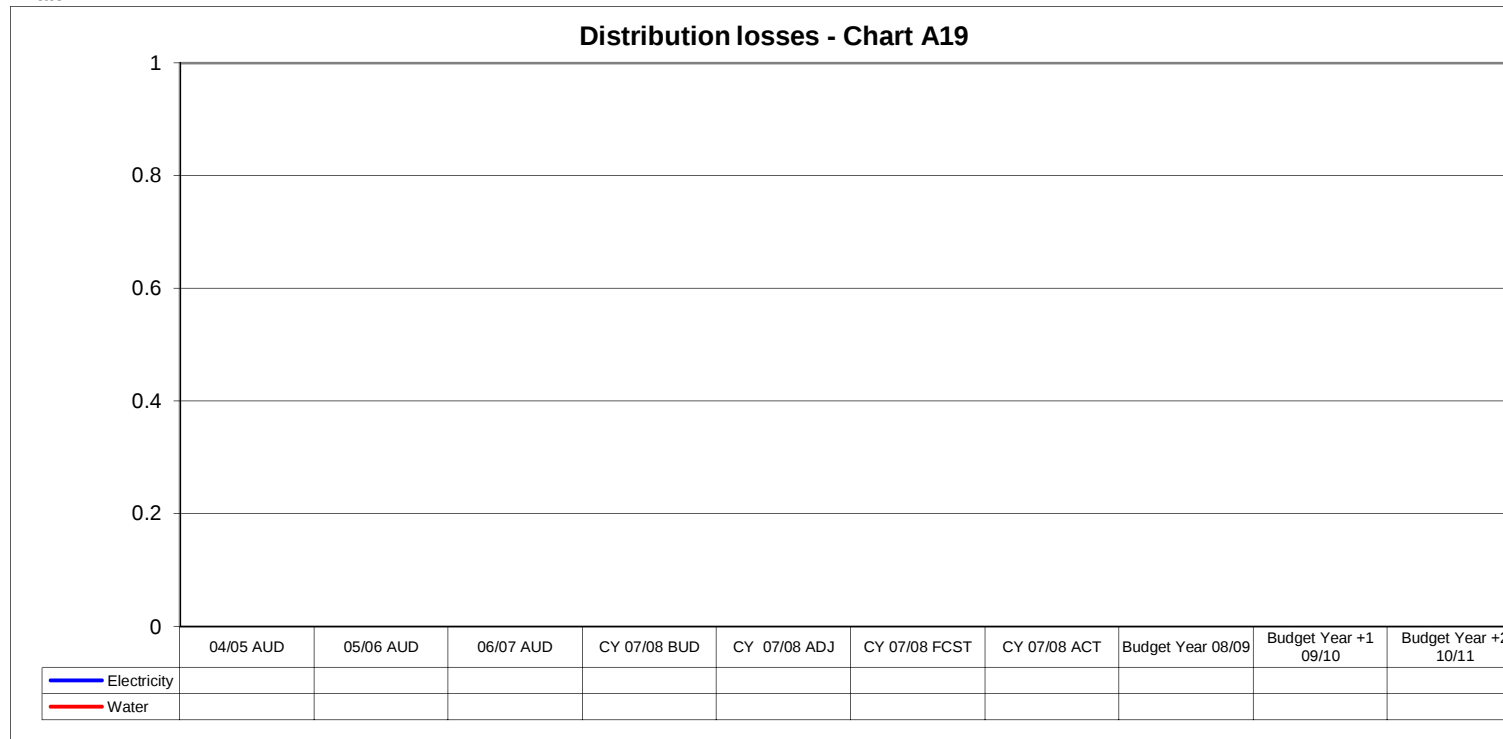


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Distribution losses

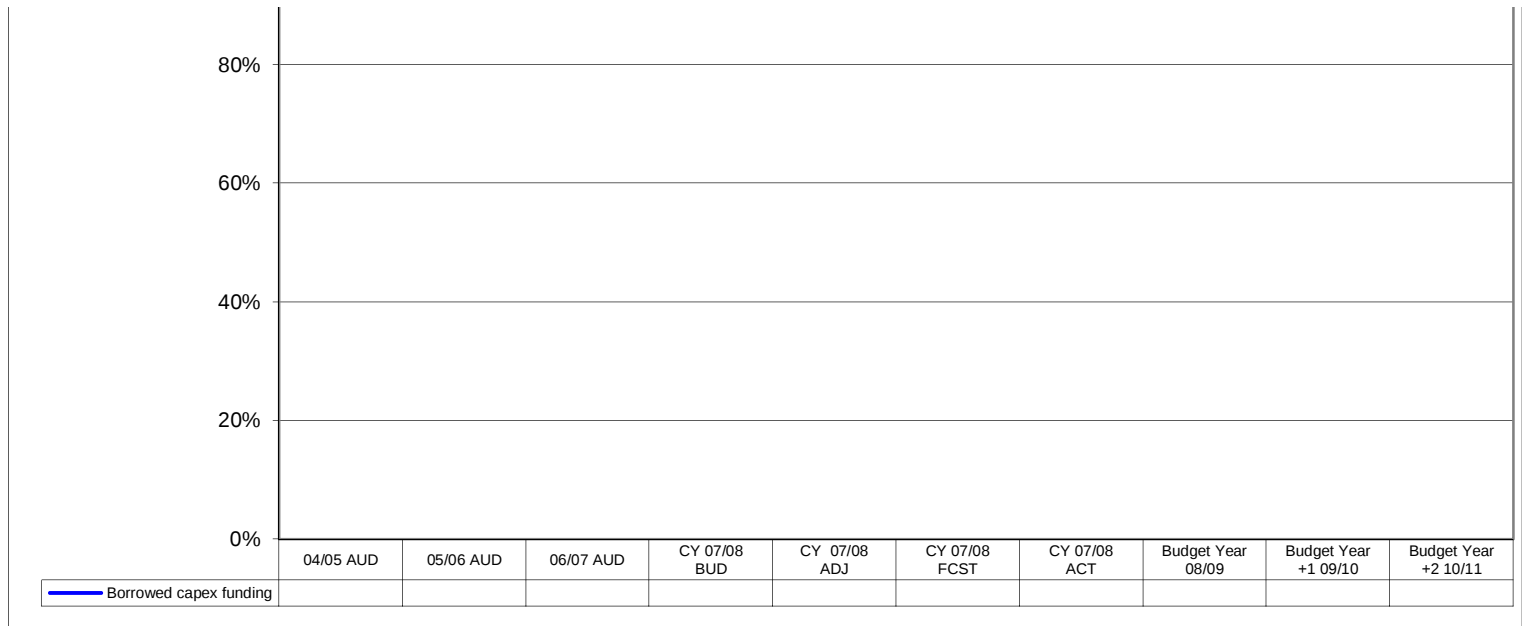
Electricity

Water



Borrowed capex funding





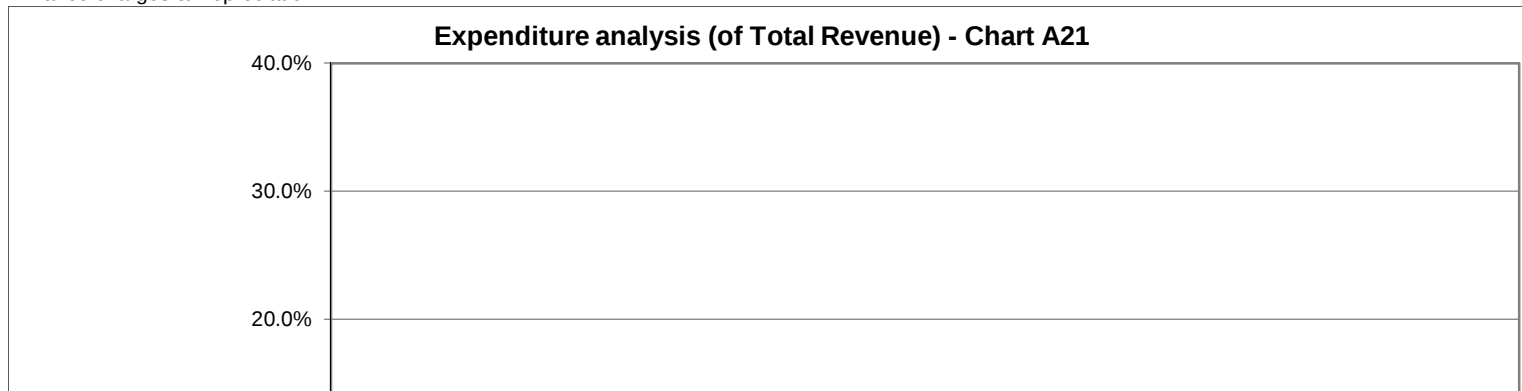
Expenditure analysis

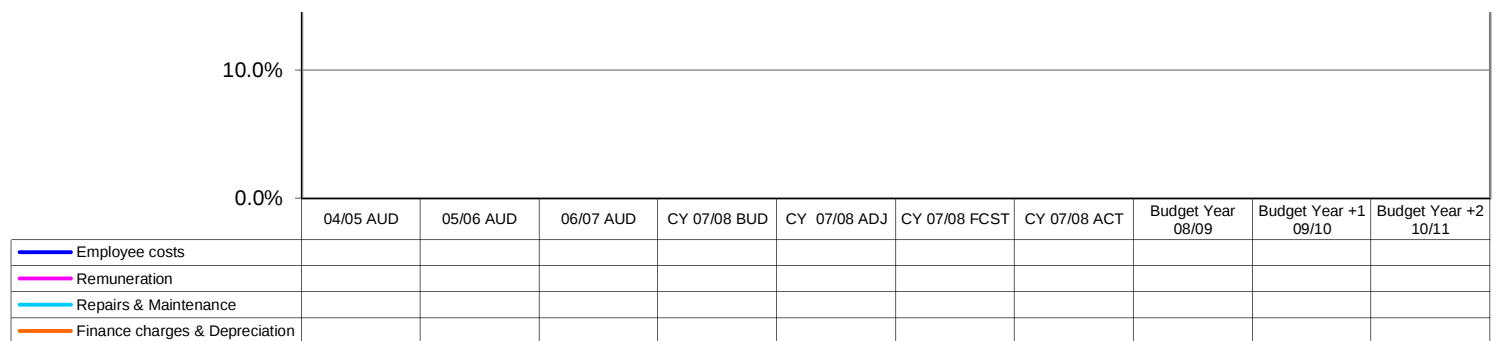
Employee costs

Remuneration

Repairs & Maintenance

Finance charges & Depreciation





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0
0